

2020/21 Revenue Budget Variations over £50,000						
Description		Budget	Variation - CV-19 related	Variation - Other	Total Variation	Comments
		£	£	£	£	
<b>Prosperity &amp; Investment</b>						
Property & Investment	Income - PIP	(8,240,260)	2,128,928		2,128,928	Estimated impact of rent reductions and potential bad debt as a result of Covid implications. Service area has received some specific requests for rent reductions and will continue to monitor the position. It will become clearer towards end of July once the team is able to confirm with the Businesses their success in accessing government grants and loans.
	Income - Car Parks	(510,180)	317,331		317,331	Southwater and Hall Court Car Park reduced income, assumes no income April - August with 50% take up for 6 months from September.
BIT	Income - Fees	(3,085,640)	459,000		459,000	School closures, potential project slippage and social isolating impacting on ability to work on sites, may be able to pull projects back during the year pending resources..
	Premises	(194,000)	194,000		194,000	Undeliverable saving, alternative options to be considered but has been stalled due to Covid pressures.
	Property - Utilities	675,910	(124,000)		(124,000)	Estimated Property Utility underspends April - July, (excludes Social Care properties & Energy Centre). This projection may change and will be reviewed once we have receipt of supplier invoices for the period.
Development Management	Planning fees	(1,515,240)	400,000		400,000	Estimated slow down in Planning applications due to Covid.
	Other variances under £50k	8,296,450		8,600	8,600	
<b>Total Prosperity &amp; Investment</b>		<b>(4,572,960)</b>	<b>3,375,259</b>	<b>8,600</b>	<b>3,383,859</b>	
<b>Finance &amp; Resources</b>						
Loss of Court Fees Income		(495,570)	240,000		240,000	Assumes 6 months impact
HR	income	(1,084,830)	10,000		10,000	Assumes 8 months impact
HR			3,000		3,000	To provide occupational health assessments
Revenues - Printing Services		(205,240)	100,000		100,000	income shortfall - 6 months assumed impact
Revenues	income		20,000		20,000	loss of external income - 6 months impact assumed
Variations Under £50k		5,082,404		(137,341)	(137,341)	£48k from vacant posts in Finance and PA's and underspends from supplies & services budgets across Finance & Resources including bank charges.
<b>Total Finance &amp; Resources</b>		<b>3,296,764</b>	<b>373,000</b>	<b>(137,341)</b>	<b>235,659</b>	
<b>Policy &amp; Governance</b>						
Legal services & Land charges	Income	(235,410)	120,000		120,000	reduced income anticipated
Legal Services	Employees	1,150,940	39,000		39,000	Demands on certain Legal posts-requirement for fixed term posts
Variations under £50k		(210,187)	26,000	0	26,000	
<b>Total Policy &amp; Governance</b>		<b>705,343</b>	<b>185,000</b>	<b>0</b>	<b>185,000</b>	

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<b>Children's Safeguarding &amp; Family Support</b>						
CIC Placements	18,744,962	2,400,000	(600,280)	1,799,720	The number of children and young people in residential placements has fallen over the past year, although the average cost of such placements has risen. A comparatively large number of young people in residential placements will turn 18 over the next 2 years and this should also have an impact upon reducing costs. The numbers and costs of children in external foster placements has also fallen as the strategy of investing in internal foster carers has begun to change the balance of placements towards internal carers. Overall there are some positive trends concerning the cost of placements, but there is also a significant risk that this progress is more than offset by additional placement costs connected to CV19, such as additional children with complex needs coming into care as a result of the additional pressure on families, together with associated increases in court fees and potential premiums on placement fees.	
16+ Children in Care	758,537	158,100	395,638	553,738	One impact of the age profile of children in care, referred to above, is that there are a number of young people aged 16 or over who were previously placed in high cost residential placements that have been stepped into semi-independent high support placements as part of their transition plan. Some of the saving in residential placements is offset by these placement moves, which whilst generally less expensive than the previous residential placement, remain high cost due to the level of support that is required for looked after children aged 16-17. The projected CV19 additional costs are based on the assumption that there will be three months delay in stepping down young people turning 18 from their existing placement in line with government guidance.	
Staffing - salaries	11,886,350	12,360	(212,922)	(200,562)	The current projection reflects the impact of vacancies and staff appointments at below the top of scale. The CV19 costs are based on assumed additional costs related to the Emergency Duties Team.	
Staffing - Agency Costs	0	648,000	400,000	1,048,000	In some cases vacancies will need to be covered by agency appointments which generally cost around one-third more than an equivalent substantive LA appointment, resulting in additional pressure to the Safeguarding budget. In addition in specific areas of the service agency staff are being placed to maintain safe caseloads and levels of caseload appropriate to the experience of staff - with service specific challenges recruiting experienced social workers. However as newly qualified social workers in these areas, gain experience and the progression framework assists retention of staff, the need for additional agency staff should reduce. Excluding the impact of CV19, current levels of expected expenditure on agency staff in 2020/21 are significantly less than incurred in 2019/20. The projected additional costs related to CV19 reflect the cost of additional agency staff to meet an anticipated surge in demand as a result of missed referrals during school closures, the impact upon families of social and economic pressures.	
Children with Disabilities	1,319,142		(153,893)	(153,893)	Current projections suggest that the costs of direct payments to carers will be at a similar level of 2019/20 and that the increases in costs in this area in recent years have begun to level off.	
Children in Care Adoption Allowances & Adoption Agency fees	391,050		(152,265)	(152,265)	When children are adopted through external agencies (rather than by carers recruited by the joint adoption service) a significant fee is payable. In 2019/20 an unusually high number of children were placed via agencies in line with the national shortage in adoptive carers compared to the number of children in need of adoptive placements. As a result significant costs were incurred, leading to the 2020/21 budget being significantly increased.	
Joint Adoption Service	609,847		102,103	102,103	A final budget for 2020/21 has yet to be received from Shropshire for the Joint Adoption Service, but additional staffing appointments do not yet appear to be matched by additional Adoption Support Fund income, leading to a likely pressure in this area.	
Contribution from Reserves Health Funding	(806,777) (400,000)		14,757 153,194	14,757 153,194	The projected income from Health is currently based on that received in 2019/20. The service continues to liaise with health colleagues regarding funding contributions for children in care with health issues and the likely income from Health will become clearer as the year progresses.	

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Under £50k	2,817,454	216,600	426,269	642,869	Significant contributors to this variance include the costs of equipment for children, S17 payments for children in need, payments to families that have no recourse to public funds, childminders fees and interpreters fees. Some of these costs are expected to increase beyond normal levels as a result of the social impact of CV19.	
<b>Total</b>	<b>35,320,564</b>	<b>3,435,060</b>	<b>372,600</b>	<b>3,807,660</b>		
Independent Review - Staffing	767,720	0	(14,435)	(14,435)		
Independent Review - Under £50k	183,545	0	8,776	8,776		
<b>Total Children's Safeguarding &amp; Family Support</b>	<b>36,271,829</b>	<b>3,435,060</b>	<b>366,940</b>	<b>3,802,000</b>		
<b>Education &amp; Skills</b>						
				0		
Specialist Services	1,119,155	33,000	19,586	52,586	There is some anticipated loss of income from schools over the summer term due to the impact of CV19.	
Traded Advisory Service	100,173	60,000	(5,607)	54,393	There is some anticipated loss of income from schools over the summer term due to the impact of CV19.	
School Transport	2,902,114	228,178		228,178	There is an existing budget pressure for home to school transport but there are also potentially much greater pressures if councils are expected to transport the usual number of pupils (or at least substantially greater numbers than now) whilst observing social distancing. At present, the much reduced numbers of pupils currently attending schools are able to be transported within the existing levels of transport provision, but anything like usual numbers of pupils combined with a socially distanced model would lead to far more coach and taxi trips than is usually the case, and a much higher cost – up to three times the usual cost if all pupils normally transported were involved. Whether this is a possibility is doubtful, as schools couldn't apply social distancing if all their pupils attend and so it would seem inconsistent to expect this of home to school transport. However, between this and normal transport arrangements there are a range of possibilities at varying levels of cost. Additional home to school transport costs due to CCV19 therefore represent a significant financial risk.	
Post 16 Transport	283,748	156,438		156,438	As with pre 16 transport costs, there is an existing budget pressure in this area. The comments above about potential additional transport costs due to the impact of CV19 also apply to post 16 transport.	
Arthog	305,990	355,332	151,205	506,537	Arthog already had challenging income targets and the impact of CV19 has been to prevent income generation during the summer term. Currently, a return to normal levels of activity has been assumed from the Autumn Term, but a continuation of social distancing would be likely to lead to further losses of income.	
Music Service	64,460	40,000	13,012	53,012	CV19 has impacted upon the ability of the service to earn income, it is currently assumed that normal levels of activity resume in the Autumn Term.	
Future Focus	894,910	112,516	(13,029)	99,487	Income is earned from enabling people to enter employment and education. Although the team has moved to on-line provision of support, there is currently expected to be a significant loss of income.	
European Social Fund (ESF) Grant	(14,050)	51,624	8,400	60,024	The ESF grant has always been paid on the basis of delivery and for the summer term activity has not been able to take place. It has therefore been assumed that the summer term income is lost - if the ESF take a different approach these additional costs might be mitigated.	
Variations under £50,000	6,979,431	110,981	28,080	139,061		
<b>Total Education &amp; Skills</b>	<b>12,635,931</b>	<b>1,148,070</b>	<b>201,647</b>	<b>1,349,717</b>		

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<b>Adult Social Care</b>						
Purchasing - all types of Long term care	Residential/Residential EMI care, Nursing/Nursing EMI care, Homecare, Direct Payments, Shared Lives, Supported Accommodation and Supported Living, Daycare: Spot and Block contracts	52,948,380	3,978,636	1,202,401	5,181,037	0 CV19 variations relates to various actions to support providers and clients, these include additional an 10% payment to providers in the first quarter. It also reflects anticipated pressure on levels of care needed throughout the year as a result of the pandemic.
Purchasing-short term reablement care(through BCF)	Bed based care and Homecare for up to 6 weeks	1,999,270	500,000	2,482,032	2,982,032	£1.935m relates to Contracts procured and reimbursed by the CCG for block beds for Covid discharges-see other income below
Income	Client contributions	(6,549,250)	441,504	(543,736)	(102,232)	Covid impact of suspending charging, overachievement of client contributions based on level of charges for 2019/20
	NHS Contributions	(1,362,510)		(316,072)	(316,072)	Continued positive outcomes from working closely with CCG identifying health contributions towards care
	Other income-grants etc.	(11,163,920)		(2,220,283)	(2,220,283)	£1.935m reimbursed by CCG to cover the costs of Covid block beds and contribution towards other reablement pressures. The remainder is mostly NHS England funding towards Transforming Care Partnership client costs
Operational Locality Teams		9,114,260		(290,801)	(290,801)	Current forecast for vacancies and reduced system costs
My Options-Adults & Children's services	Trading accounts	508,100	173,160		173,160	Staff costs of maintaining Social Distancing
	Trading accounts		60,000		60,000	Positive Behaviour support with days services closed
	Trading accounts		122,100		122,100	Estimated losses to external income
	Contribution from reserves		(54,441)		(54,441)	
Other	Variations under £50k	72,098	28,000	500	28,500	
					0	
<b>Total Adult Social Care</b>		<b>45,566,428</b>	<b>5,248,959</b>	<b>314,041</b>	<b>5,563,000</b>	
<b>Health, Wellbeing &amp; Commissioning</b>						
Purchase of PPE		-	430,776		430,776	Net cost of the purchase of PPE including hand sanitiser, aprons, glasses, gloves, wipes etc.
Supporting People & Extra Care		-	120,000		120,000	Impact of loss of saving as a result of COVID19, 4 months assumed
CCG Partnership Post			50,000		50,000	Assumed for 12 months
Variations Under £50k		3,967,608	16,107	(25,065)	(8,958)	Underspends from staffing and supplies & services
					0	
<b>Total Health, Wellbeing &amp; Commissioning</b>		<b>3,967,608</b>	<b>616,883</b>	<b>(25,065)</b>	<b>591,818</b>	
<b>Neighbourhood &amp; Enforcement Services</b>						
Offstreet Parking	Income	(219,180)	50,376		50,376	Loss of income from Ironbridge car parks assumed for 3 months. Projections based on income levels as in 2019/20
Licensing	Income	(227,870)	64,962		64,962	Licensing income shortfall from license renewal process being suspended for 6 months for taxi licenses, premises licenses etc. This pressure could increase should companies face further financial hardships once re-opened through lower levels of trading income as a result of social distancing.
Highways & Transportation Strategic Contract Management	Employees	69,000		(68,800)	(68,800)	Vacant post projected all year
	Third Party Payments	74,540		63,000	63,000	Ongoing additional TUPE costs associated with the Highways Contract which are not budgeted for.
Public Transport Services	Income	(182,650)	(55,961)		(55,961)	DFT funding received for COVID19 costs

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Waste Collection	Third Party Payments	5,285,660	206,434	56,089	262,523	Additional collection costs of £32k per month for 6 months as a result of additional vehicle and staffing costs from COVID19. Service variation relates to shortfall on bulk collection costs and shortfall on new build admin fees
Waste Transport, Treatment and Disposal payment	Various	5,074,705	257,443	(190,735)	66,708	Increased tonnage levels for residual waste which has been offset by underspends on food waste savings and landfill tax. Service underspend of £190k due to penalty income to be received in respect of 2019/20 of £110k and TUPE refund of £77k.
Variations Under £50k		20,069,437	191,234	(88,605)	102,629	CV19 Variations due to income shortfalls from Environmental Health, Civil Parking Enforcement, street work permits, advertising, engineers fees, road safety, departure charges and fleet. Plus increased costs on grounds and cleansing from additional emptying of litter bins.
					0	
<b>Total Neighbourhood &amp; Enforcement Services</b>		<b>29,943,642</b>	<b>714,488</b>	<b>(229,051)</b>	<b>485,437</b>	
<b>Communities, Customer &amp; Commercial Services</b>						
Leisure	Income	(5,091,085)	2,837,495		2,837,495	Loss of budgeted income April-July 2020 for Leisure/Ice Rink closures plus very broad assumptions of customers returning from Sept - March. Adjusted for H'Hay Golf opening June onwards. We are currently preparing plans for phased re-opening of Leisure Centres from early July subject to easing of Government restrictions and SMT/member approval. Projections will be updated in July to reflect the updated position, but income is expected to be below target for a period of time (due to social distancing restrictions/concerns about returning).
Education Catering	Income - net of food costs	(2,690,683)	307,013	0	307,013	Net impact on School catering after charging FSM & UIFSM less budgeted food costs to Schools. Includes costs associated with FSM deliveries 2 weeks end of Spring Term. Projections will be updated in July to reflect the increased number of children attending primary schools from 1 June onwards, however it is expected that this will grow slightly as phased returns, including secondary school (Year 10), continue.
Commercial Catering	Income - net of food costs	(208,430)	121,878		121,878	Income net of provisions Café go and TIR café. Café Go - closed April - August, assumed third of staff return to Addenbrooke & Darby House with 50% taking up provision between Sept - March.
Commercial Projects	Additional savings targets	(140,500)	93,667	46,833	140,500	Staff from team have been and are still partially redeployed during Covid response which has impacted on progress on identifying alternative savings and new model now being developed to better support Council-wide income generation (to be discussed at SMT - 7 July). Existing pressure linked to income targets, including £75k energy saving target. Original plan to install a private wire at the solar farm was not progressed after Ofgem decision that this would result in loss of Feed in Tariff income. Option of major expansion of District Heat Network in progress (BEIS funding secured for feasibility study) but not a short-term option and biT lead. This pressure also includes advertising income saving of £41k - part year saving linked to bus shelter procurement will be delivered so this will be updated in July (contract award June 2020).
Communities, Customer & Commercial Services	Saving to be identified	(80,430)	0	80,430	80,430	Non delivery of planned savings - not able to progress/scope due to Covid pressures.
Theatre	Various	187,720	468,194		468,194	Assumed Theatre closed all year, loss of income from Theatre offset by reductions in Supplies & Services spend. We are currently preparing plans for a reduced pantomime offer and show programme from December 2020 subject to the easing of Government restrictions and SMT/member approval. Social distancing requirements will reduce capacity of Theatre to one-third of normal capacity, therefore this will need to be subject to a business case/engagement with promoters. Projections will be updated in July.
Theatre Bar	Various	(28,120)	126,248		126,248	Loss of income from Theatre Bar as a result of closure all year. As above.

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Customer Contact Centre	Employees	784,530	25,000	51,044	76,044	Non delivery of £25k saving target as a result of COVID19 plus vacancy saving of £69k not projected to be delivered due to additional demand on the service.
Housing Benefit/Council Tax Support Team	Employees	651,480	100,185		100,185	Savings target of £160k which will not be fully delivered as a result of COVID19, offset by grants received in respect of Welfare Reform.
Housing Benefit/Council Tax Support Team	Income	(832,035)		(175,538)	(175,538)	Additional government grants received in respect of Welfare Reform
Housing Benefit Subsidy	Various	(190,000)	500,000		500,000	Impact of suspending the recovery of overpayments from ongoing benefit and a reduction in recovery of overpayments in the debtors system. The projection currently assumes an impact for the whole year, caseload and levels of debt will continue to be monitored and the projection will be updated in future reports.
Registration Services	Various	8,520	98,716		98,716	Income shortfalls as a result of reduction in number of ceremonies offset by reduction in staffing costs. This assumes a 50% reduction in income this year, however some weddings may be rescheduled for later in 2020/1, so position may improve.
Cemeteries	Various	(9,850)	(103,673)		(103,673)	Additional income received as a result of an increase in burials. This assumes that burials return to normal levels from July 2020 onwards.
Community Support Budget Third Sector	Third Party Payments	0	65,000		65,000	Community Support grants for voluntary organisations as a result of COVID19
	Other variations under £50k	10,760,888	232,668	(203,102)	29,566	
	Mileage, Printing & Postage	178,157	(7,856)		(7,856)	
					0	
<b>Total Communities, Customer &amp; Commercial Services</b>		<b>3,300,162</b>	<b>4,864,535</b>	<b>(200,333)</b>	<b>4,664,202</b>	
<b>Housing, Employment &amp; Infrastructure</b>						
					0	
Housing	Homelessness - Prevention & Bed & Breakfast	70,000	479,281	0	479,281	Estimated homelessness April to August £180k after applying MHCLG grant £12k, £22k use of RSI Grant Rent bonds. Housing benefit income assumed at 75% is claimed including tenants with No Recourse to Public Funds. Estimated ongoing cost from Sept assumed at current levels of support is £43k per month.
	Other under £50k	1,729,283	95,684	0	95,684	
	Mileage, Printing, Postage underspends.	16,440	(4,700)	0	(4,700)	Full year impact of underspends across Service Area.
<b>Total Housing, Employment &amp; Infrastructure</b>		<b>1,815,723</b>	<b>570,265</b>	<b>0</b>	<b>570,265</b>	
<b>Corporate Communications</b>						
Variations under £50k		20,570	12,378	17,400	29,778	
<b>Total Corporate Communications</b>		<b>20,570</b>	<b>12,378</b>	<b>17,400</b>	<b>29,778</b>	
<b>Corporate</b>						
Pensions	Employees		(220,000)		(220,000)	One off discount received on prepayment of pension contribution to Shropshire County Pension Fund
WME Dividend			96,000		96,000	Estimated impact on dividend
Variations under £50k		(3,976,159)	0	0	0	
<b>Total Corporate</b>		<b>(3,976,159)</b>	<b>(124,000)</b>	<b>0</b>	<b>(124,000)</b>	

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<b>Total</b>		128,974,881	20,419,897	316,839	20,736,735	