

2020/21 Revenue Budget Variations over £50,000				
Description		Budget	Total Variation	Comments
		£	£	
Prosperity & Investment				
Property & Investment	Income - PIP	(8,240,260)	2,028,928	Estimated impact of rent reductions and potential bad debt as a result of Covid implications. Service area has received some specific requests for rent reductions and will continue to monitor the position. It will become clearer towards end of September once the team is able to confirm with the Businesses their success in accessing government grants and loans.
	Income - Car Parks	(510,180)	284,122	Southwater and Hall Court Car Park reduced income, assumes no income April - August with 50% take up for 6 months from September. Income has been received in July and is showing an improving position in August, income levels are being reviewed monthly.
BIT	Income - FM Fees	(440,830)	34,000	Social isolating impacting on ability to work on sites along with reduced requests for work due to site closures.
	Premises	(194,000)	194,000	Undeliverable saving, alternative options to be considered but has been stalled due to Covid pressures.
	Property - Utilities	675,910	(101,709)	Estimated Property Utility underspends April - July, (excludes Social Care properties & Energy Centre). This projection may change and will be reviewed once we have receipt of supplier invoices for the latest period.
Development Management	Planning fees	(1,515,240)	400,000	Estimated slow down in Planning applications due to Covid.
	Other variances under £50k	5,605,091	17,560	
Total Prosperity & Investment		(4,619,509)	2,856,901	
Finance & Resources				
Loss of Court Fees Income		(495,570)	240,000	Assumes 6 months impact
HR	income	(1,084,830)	10,733	Assumes 8 months impact
HR			3,000	To provide occupational health assessments
Revenues - Printing Services		(205,240)	18,160	income shortfall - 6 months assumed impact
Revenues	income		20,000	loss of external income - 6 months impact assumed
Revenues	Supplies & Services	311,970	(98,831)	Projected underspends on printing, postage, IT services and fees.
Variations Under £50k		15,995,794	(158,844)	£48k from vacant posts in Finance and PA's and underspends from supplies & services budgets across Finance & Resources including bank charges.
Total Finance & Resources		14,522,124	34,218	
Policy & Governance				
Legal services & Land charges	Income	(235,410)	120,000	Reduced income anticipated
Legal Services	Employees	1,150,940	39,000	Demands on certain Legal posts-requirement for fixed tem posts
Variations under £50k		(210,187)	26,000	
Total Policy & Governance		705,343	185,000	

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Children's Safeguarding & Family Support				
CIC Placements	19,176,231	1,212,917	The number of children and young people in residential placements has fallen over the past year, although the average cost of such placements has risen. A comparatively large number of young people in residential placements will turn 18 over the next 2 years and this should also have an impact upon reducing costs. The numbers and costs of children in external foster placements has also fallen as the strategy of investing in internal foster carers has begun to change the balance of placements towards internal carers. Overall there are some positive trends concerning the cost of placements, but there is also a significant risk that this progress is more than offset by additional placement costs connected to CV19, such as additional children with complex needs coming into care as a result of the additional pressure on families, together with associated increases in court fees and potential premiums on placement fees.	
Post 18 Staying Put & Leaving Care Support	317,895	115,649	This expenditure comprises Post 18 Staying Put and Leaving Care payments, both of which have been under pressure as a result of Covid-related statutory guidance, with all looked after children turning 18 being offered staying put arrangements to continue in their current placement for an extended period of time. Leaving care payments have also been increased to accommodate the vulnerability of this cohort of young people during the pandemic. The projected CV19 additional costs are based on the assumption that there will be three months delay in stepping down young people turning 18 from their existing placement.	
Staffing - salaries	11,945,153	(262,103)	The current projection reflects the impact of vacancies and staff appointments at below the top of scale. The CV19 costs are based on assumed additional costs related to the Emergency Duties Team.	
Staffing - Agency Costs	0	717,226	In some cases vacancies will need to be covered by agency appointments which generally cost around one-third more than an equivalent substantive LA appointment, resulting in additional pressure to the Safeguarding budget. In addition in specific areas of the service agency staff are being placed to maintain levels of caseload appropriate to the experience of staff. However as these staff, such as newly qualified social workers, gain experience and the progression framework now in place in the service assists retention of staff, the need for additional agency staff should reduce and, excluding the impact of CV19 current levels of expected expenditure on agency staff in 2020/21 are significantly less than incurred in 2019/20. The projected additional costs related to CV19 reflect the cost of additional agency staff to meet an anticipated surge in demand as a result of the impact upon families of social and economic pressures.	
Children with Disabilities	1,319,142	(153,860)	Current projections suggest that the costs of direct payments to carers will be at a similar level of 2019/20 and that the increases in costs in this area in recent years have begun to level off.	
Children in Care Adoption Allowances & Adoption Agency fees	391,050	(152,265)	When children are adopted through external agencies (rather than by carers recruited by the joint adoption service) a significant fee is payable. In 2019/20 an unusually high number of children were placed via agencies and so significant costs were incurred, leading to the 2020/21 budget being significantly increased. Although it is difficult to predict accurately at this point in the year, the current expectation is that number of external placements could be somewhat lower in 2020/21.	
Joint Adoption Service	609,847	193,103	There have been some increases in staff to support increasing numbers of families wishing to adopt coming through. In addition there had been additional staffing appointments made on the basis of the costs being covered by additional Adoption Support Fund income, but the planned income has yet to materialise.	
Contribution from Reserves	-806,777	(15,316)		
Health Funding	-400,000	153,194	The projected income from Health is currently based on that received in 2019/20. The service continues to liaise with health colleagues regarding funding contributions for children in care with health issues and the likely income from Health will become clearer as the year progresses.	

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Under £50k	2,811,886	853,879	Significant contributors to this variance include the costs of equipment for children, S17 payments for children in need, payments to families that have no recourse to public funds, childminders fees and interpreters fees. Some of these costs are expected to increase beyond normal levels as a result of the social impact of CV19.	
Total	35,364,426	2,662,423		
Independent Review - Staffing	769,580	(1,971)		
Independent Review - Under £50k	183,545	21,258		
Total Children's Safeguarding & Family Support	36,317,551	2,681,709		
Education & Skills				
Specialist Services	1,119,155	39,790	There was some loss of income from schools over the summer term due to the impact of CV19. In addition there are projected legal costs arising from tribunals. However some of these additional costs have been offset by savings from vacancies, etc.	
Traded Advisory Service	100,173	63,945	There was some loss of income from schools over the summer term due to the impact of CV19. However much of this has been offset due to savings from vacancies, etc.	
School Transport	2,896,951	149,000	There is an existing budget pressure for home to school transport and the CV19 requirements are adding further costs. However the Council will be able to apply for a government grant to cover the additional costs associated with CV19's impact upon home to school transport, i.e the need to commission additional transport to meet social distancing requirements. At this stage, the monitoring variance therefore reflects the existing transport budget pressure.	
Post 16 Transport	288,911	145,000	As with pre 16 transport costs, there is an existing budget pressure in this area. The comments above concerning the impact of CV19 and government funding also apply to post 16 transport.	
Arthog	305,990	895,138	Arthog already had challenging income targets and the impact of CV19 has been to prevent income generation during the summer term. Given the current national situation with regard to CV19, the intention earlier in the year to return to more normal levels of activity in the Autumn and Spring terms does not seem likely. The full year loss of income now projected is therefore considerably higher than previously reported.	
Music Service	64,460	(23,661)	Significant income has been lost as a result of CV19 restrictions but these have been offset by salary and other savings as tutors are employed on a flexible basis.	
Skills Service Delivery	(75,340)	73,116	This represents a savings target that has yet to be achieved. The service continues to look for opportunities to achieve this saving, although this has been made more challenging by the impact of CV19 on income generation.	
Job Box	(107,880)	83,136	The removal of opportunities to meet clients face to face due to CV19 has potential to reduce the income generated from 'Prospect Services (the National Careers Service). Prospect are however redefining the outcomes against which payments will be made, so the extent to which the potential loss identified occurs is currently unclear.	
Work Ready, Life Ready	755,940	37,819	The projected loss of income connected to CV19 has been compensated by savings on staffing (e.g. casual staff costs) leaving a small net variance.	
Variations under £50,000	7,287,571	74,811		
Total Education & Skills	12,635,931	1,538,094		

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Adult Social Care				
Purchasing - all types of Long term care	Residential/Residential EMI care, Nursing/Nursing EMI care, Homecare, Direct Payments, Shared Lives, Supported Accommodation and Supported Living, Daycare: Spot and Block contracts	52,948,380	3,458,195	CV19 variations relates to various actions to support providers and clients, these include additional an 10% payment to providers in the first quarter. It also reflects anticipated pressure on levels of care needed throughout the year as a result of the pandemic. There is still a level of uncertainty on the projected costs in this area due to the increased levels of Covid especially as we move towards the winter period.
Purchasing-short term reablement care(through BCF)	Bed based care and Homecare for up to 6 weeks	1,999,270	2,910,974	£1.435m relates to Contracts procured and reimbursed by the CCG for block beds for Covid discharges-see NHS income below
Income	Client contributions	(6,549,250)	(257,986)	Covid impact of suspending charging, overachievement of client contributions based on level of charges for 2019/20
	NHS Contributions	(1,362,510)	(1,853,762)	Continued positive outcomes from working closely with CCG identifying health contributions towards care. Covid includes block contracts £1.435m
	Other income-grants etc.	(11,163,920)	(987,769)	Includes CCG contribution to pressures in short term care-reablement. This is based on a risk share agreement. The remainder is mostly NHS England funding towards Transforming Care Partnership client costs
My Options-Adults & Children's services	Trading accounts	508,100	1,206,906	Reduced income from charges mainly for Adult Social Care clients- lost external income due to closure of Day Services since March is included on the next line as a Covid cost
	Trading accounts Contribution from reserves		360,441 (54,441)	Estimated losses to external income
Other	Variations under £50k	9,244,716	15,545	
Total Adult Social Care		45,624,786	4,798,103	
Health, Wellbeing & Commissioning				
Purchase of PPE		-	520,886	Net cost of the purchase of PPE including hand sanitiser, aprons, glasses, gloves, wipes etc.
Supporting People & Extra Care		-	120,000	Impact of loss of saving as a result of COVID19, 4 months assumed
Variations Under £50k		3,967,608	(52,824)	Underspends from staffing and supplies & services
Total Health, Wellbeing & Commissioning		3,967,608	588,062	
Neighbourhood & Enforcement Services				
Offstreet Parking	Various	56,990	202,589	Loss of income from Ironbridge car parks assumed income is 50% less than 2019/20 (this was 3 months last period). Projections based on income levels as in 2019/20. Service variations relate to additional NNDR costs of £20k plus shortfalls against income targets for remainder of the year.
Licensing	Income	(227,870)	80,643	Licensing income shortfall from license renewal process being suspended for 6 months for taxi licenses, premises licenses etc. This pressure could increase should companies face further financial hardships once re-opened through lower levels of trading income as a result of social distancing.
Highways & Transportation	Employees	68,970	(68,970)	Vacant post projected all year
Waste Collection	Various	5,329,390	300,016	Additional collection costs of £32k per month for 6 months as a result of additional vehicle and staffing costs from COVID19. Service variation relates to shortfall on bulk collection costs and shortfall on new build admin fees

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Waste Transport, Treatment and Disposal payment	Various	5,074,705	49,774	Increased tonnage levels for residual waste which has been offset by underspends on food waste savings and landfill tax. Service underspend due to penalty income to be received in respect of 2019/20 of £190k, TUPE refund of £77k and additional income from recyclates of £76k due to inflationary increase in prices, this has been offset by £150k pressure from increase in waste tonnages above waste model.
Transport Policy	Employees	187,015	(62,766)	Underspend projected on staffing as a result of 2 vacant posts for part of the year.
Neighbourhood & Environmental Services	Employees	389,480	(55,245)	Vacant post projected for remainder of the year.
Variations Under £50k		19,573,799	48,270	CV19 Variations due to income shortfalls from Environmental Health, Civil Parking Enforcement, road safety, departure charges and fleet.
Total Neighbourhood & Enforcement Services		30,452,479	494,311	
Communities, Customer & Commercial Services				
Leisure	Income	(5,164,085)	3,382,614	Loss of budgeted income April-July 2020 for Leisure/Ice Rink closures. Leisure projections for the remainder of the year have now been updated based upon a percentage of profiled income targets being achieved, this ranges from as low as 10% of income due up to 100%. Income profiles will be reviewed with Leisure Managers on a monthly basis and revised as appropriate. Current projections are subject to change and will depend on further easing or tightening of restrictions and customers' confidence in returning.
Education Catering	Income - net of food costs	(3,220,753)	105,051	Net impact on School catering after charging FSM & UIFSM less budgeted food costs to Schools. Includes costs associated with FSM deliveries 2 weeks end of Spring Term. Projections will be reviewed again in November once data has been received on meal numbers for the first half term since the schools returned in September.
Commercial Catering	Income - net of food costs	(208,420)	227,800	Income net of provisions Café go and TIR café. It has been assumed that TIR Cafe will be closed for the remainder of the year as the space is currently being used for boot hire to enable social distancing in the Ice Rink. As a result of staff continuing to work from home it has also been assumed that Cafe Go will remain closed for the rest of the year
Commercial Projects	Additional savings targets	(140,500)	205,384	Staff from team have been and are still partially redeployed during Covid response which has impacted on progress on identifying alternative savings. New model now being developed to better support Council-wide income generation. Existing pressure linked to income targets, including £75k energy saving target. Original plan to install a private wire at the solar farm was not progressed after Ofgem decision that this would result in loss of Feed in Tariff income. Option of major expansion of District Heat Network in progress (BEIS funding secured for feasibility study) but not a short-term option. This pressure also includes advertising shortfall of £43.5k against advertising income target, bus shelter advertising contract commenced Sept 2020 that will address pressure in 2021/22. £20.8k shortfall against roundabout sponsorship income due to existing customers cancelling contracts due to Covid impact.
Communities, Customer & Commercial Services	Saving to be identified	(84,280)	84,280	Non delivery of planned savings - not able to progress/scope due to Covid pressures.
Theatre	Various	188,350	407,864	Assumed Theatre closed all year, loss of income from Theatre offset by reductions in Supplies & Services spend. We are currently assessing options for a reduced programme in December 2020 subject to the easing of Government restrictions and SMT/member approval. Social distancing requirements will reduce capacity of Theatre to one-third of normal capacity, therefore this will need to be subject to a business case. 5

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Theatre Bar	Various	(28,030)	93,601	Loss of income from Theatre Bar as a result of closure all year. As above.
Customer Contact Centre	Employees	786,590	49,934	Non delivery of £25k saving target and additional staffing costs as a result of COVID19. Vacancy saving of £69k not projected wholly to be delivered due to additional demand on the service.
Housing Benefit/Council Tax Support Team	Employees	653,440	118,749	Savings target of £160k which will not be fully delivered as a result of COVID19, offset by grants received in respect of Welfare Reform.
Housing Benefit/Council Tax Support Team	Income	(832,035)	(198,107)	Additional government grants received in respect of Welfare Reform
Housing Benefit Subsidy	Various	(190,000)	261,805	Impact of suspending the recovery of overpayments from ongoing benefit and a reduction in recovery of overpayments in the debtors system. This projection improved since last period as a result of the recovery of overpayments being re-commenced from August onwards.
Registration Services	Various	9,220	143,655	Income shortfalls as a result of reduction in number of ceremonies offset by reduction in staffing costs. This assumes a 50% reduction in income this year, however some weddings may be rescheduled for later in 2020/1, so position may improve.
Cemeteries	Various	(9,800)	(56,554)	Additional income received as a result of an increase in burials.
ICT - Corporate Supplies & Services	Supplies & Services	1,363,540	68,781	Overspend arising from additional license costs, Capita & Brightcloud
ICT - PC Replacement	Supplies & Services	474,845	97,689	Projected increase in costs associated with PC equipment £52.3k and additional Microsoft 365 licenses £34.5k. Options to capitalise some spend are being explored which may reduce the variation.
	Other variations under £50k	9,565,375	130,634	
Total Communities, Customer & Commercial Services		3,163,457	5,123,180	
Housing, Employment & Infrastructure				
Housing	Homelessness - Prevention & Bed & Breakfast	70,000	398,520	Homelessness pressure April to June £80k after applying MHCLG grant £12k and £22k use of RSI Grant Rent bonds. Housing benefit income assumed at 75% is claimed including tenants with No Recourse to Public Funds. Estimated ongoing cost from July assumed at current levels of support is £34k per month. However there are emerging pressures from load which may require temporary additional resources.
	Other under £50k	1,793,833	70,134	Covid income pressures under £50k relating to HMO licenses, Civil penalties, Immigration certificates and rental income, offset by underspends on mileage, printing and postage.
Total Housing, Employment & Infrastructure		1,863,833	468,654	
Corporate Communications				
Graphic Design	Income shortfall	111,325	111,325	Change to internal charging mechanism
Corporate Communications	Supplies & Services	35,130	99,130	Printing and postage cost of letters to residents re COVID 19
	Variations under £50k	(125,615)	23,079	
Total Corporate Communications		20,840	233,534	
Corporate				

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Pensions	Employees		(220,000)	One off discount received on prepayment of pension contribution to Shropshire County Pension Fund
WME Dividend			96,000	Estimated impact on dividend
Variations under £50k		(15,679,562)	0	
Total Corporate		(15,679,562)	(124,000)	
Total		128,974,881	18,877,766	