

2018/19 Revenue Budget Variations over £50,000				
Description		Budget	Variation	Comments
		£	£	
<b>Business, Development &amp; Employment</b>				
Planning Determination (Statutory)	Supplies & Services	5,830	50,000	Estimated planning appeal costs based on past years performance.
AP- Planning Delivery	Net impact on Income	(1,441,620)	91,383	Net Planning fee shortfall. Offset by proposed part year impact of restructure and use of one off budgets
Development Management	Income - contribution from reserves	-	(141,383)	Use of one off reserve to fund Development management pressures
Variations under £50k		736,463	0	
<b>Total Business, Development &amp; Employment</b>		<b>(699,327)</b>	<b>0</b>	
<b>Finance &amp; HR</b>				
Treasury Management			(1,500,000)	Reduced borrowing costs due to low short-term interest rates. The position is regularly monitored by senior finance staff and the Council's external treasury management advisors and some longer term borrowing has already been undertaken in 2018/19 to manage the risk of interest rate exposure.
<b>Total Finance &amp; HR</b>			<b>(1,500,000)</b>	
<b>Cooperative Council Team</b>				
<b>Total Cooperative Council Team</b>		<b>0</b>	<b>0</b>	
<b>Children's Safeguarding &amp; Early Help</b>				
Assessments		345,803	(144,933)	The reduction in use of external agencies by the creation of an in-house assessment capacity has significantly reduced the costs of assessments. Placement costs are currently forecast to be at a similar level to 2017/18. Overall numbers of children in care are relatively stable but there continue to be significant numbers of children and young people needing high cost residential placements, or a high level of foster care support. A number of strands of work are underway to reduce the numbers of children entering the care system, to ensure that children are in the right placement, stepping down from higher cost placements when appropriate and to recruit more internal foster carers to reduce the reliance on external agencies.
CIC Placements		13,190,847	732,420	

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Staffing - salaries		10,047,046	35,301	The service is carrying a number of vacancies some of which are currently being covered by agency staff. The service is aiming to recruit staff in order to reduce the reliance on more expensive agency staff.
Under £50k		4,454,442	560,686	This projection includes significant projected variances on personal budget payments and care leaver costs.
Contribution from reserves			(500,000)	
<b>Independent Review</b>				
Independent Review - Staffing		574,939	149,374	Difficulties in recruitment have resulted in a need to use more expensive agency staff in this area. The intention is to reduce the use of such staff in 2018/19, which could see a reduction in this forecast overspend as the year progresses.
Independent Review - Under £50k		239,914	7,790	
<b>Total Children's Safeguarding &amp; E.H.</b>		<b>28,852,991</b>	<b>840,638</b>	
<b>Education &amp; Corporate Parenting</b>				
Specialist Services		597,017	174,384	The service has recently restructured but in the context of increasing numbers of children and young people with high needs, the service has not yet been able to reduce costs sufficiently to achieve the savings target. Work is ongoing to increase the amount of traded income generated by the Education Psychology service and to use grant funding flexibly to offset costs where possible.
Advisory management and school improvement traded Advisory Service		255,207	191,432	Following the movement of School Improvement consultants/advisors to the Teaching School alliance in 2016/17 there has been a material reduction in income for this service. This coupled with the increased income target (part of savings) has resulted in the projected variance against budget. This over spend is, in part, being offset by the use of a one off in year grant
Use of Contingency			(191,432)	See section 5.1 of this report
School Transport		2,415,653	441,244	The current year budget includes large savings targets. There is on going work in this area to meet this target, including encouraging parents to transport their children to school where possible, shared taxis and rationalisation of coaches. In addition transport contracts are currently in the process of being retendered. However, current projections for transport expenditure are not suggesting that the savings targets will be fully achieved in 2018/19. Expenditure on transport has been impacted by the increase in the numbers of children and young people with high needs in the area, as the majority of expenditure on education transport is related to high needs.
Early Years		267,396	(100,000)	After consultation with the Schools Forum, it was agreed to use £100,000 of Dedicated Schools Grant (DSG) to support central early years costs in 2018/19.
Variations under £50,000		9,382,590	(21,730)	

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<b>Total Education &amp; Corporate Parenting</b>		<b>12,917,863</b>	<b>493,898</b>	
<b>Adult Social Care</b>				
Purchasing - all client groups		40,359,221	(70,000)	Although there is some pressure relating to the purchase of block care packages for ALD residential clients, projections for other client groups are currently showing the benefits of Social Care Interventions and a reduction in the overall cost of care required. Projections will be refined as further information becomes available and the position will be updated in the next report.
Income generation:	Client contributions	(5,379,623)	121,000	It is difficult to forecast the level of client contributions for the year as they are means tested based on capital wealth and income of the client being cared for. The estimates based on current known information is that the level of income will be less than anticipated at budget but this will change throughout the year.
	Health contributions	(926,000)	(50,000)	Continued successful negotiation with the CCG in receiving a contribution to clients with a partial health need or full health funding in a few cases
Service improvement & Efficiency Community Early Help Team	Employee and operational expenditure	2,254,379	(70,728)	
	Employee and operational expenditure	75,709	(75,709)	
Variations under £50k		6,028,045	145,437	
<b>Total Adult Social Care</b>		<b>42,411,731</b>	<b>0</b>	
<b>Governance, Procurement &amp; Commissioning</b>				
Variations under £50k		2,897,936	(97,350)	Largely down to achievement of income generation which is included in the proposals for savings over the next two years, and some savings on general operational budgets
<b>Total Governance, Procurement &amp; Commissioning</b>		<b>2,897,936</b>	<b>(97,350)</b>	
<b>Health &amp; Wellbeing</b>				
Variations under £50k		1,436,530	4,680	
<b>Total Health &amp; Wellbeing</b>		<b>1,436,530</b>	<b>4,680</b>	
<b>Customer &amp; Neighbourhood Services</b>				
Multi Storey Car Park	Employees	113,760	(58,808)	3 vacant posts
Concessionary Travel	Supplies & Services	1,653,820	(106,821)	Reduction in costs of concessionary travel as a result of lower take up of service.

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Waste Management	Employees	307,900	(53,354)	One vacant post and a number of posts not at top of grade.
Streetlighting	Premises Related Expenditure	607,780	(52,045)	Reduction in energy costs due to the implementation of the LED efficiency programme across the Borough
Variations Under £50k			(56,075)	
<b>Total Customer &amp; Neighbourhood Services</b>			<b>(327,103)</b>	
<b>Commercial Services</b>				
Housing & Nuplace	Temporary Accommodation - income	(236,510)	56,370	Rental income shortfall in relation to the move from one large refuge to two smaller properties to meet the needs of the client group. This reduction in size has led to an income shortfall. Currently reviewing use of second property which may address this pressure and therefore reduce use of one off reserves.
	Temporary Accommodation - Contribution from reserves	0	(56,370)	Use of one off reserves in relation to temporary accommodation pressure
Variations under £50k		1,979,710	62,491	
<b>Total Commercial Services</b>		<b>1,743,200</b>	<b>62,491</b>	
<b>Council wide</b>				
<b>Total Council wide</b>			<b>0</b>	
<b>Total Variations</b>			<b>(522,746)</b>	