**DATED**

------------

Insert title

between

Party 1

and

Party 2

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This agreement is dated [DATE]

Parties

1. [FULL COUNCIL NAME] of [ADDRESS] (Authority)
2. [FULL COMPANY NAME] incorporated and registered in England and Wales with company number [NUMBER] whose registered office is at [REGISTERED OFFICE ADDRESS] (Supplier)

BACKGROUND

1. On [DATE], the Authority advertised on the UK digital platform (reference [FIND A TENDER NUMBER]), inviting prospective suppliers to submit proposals for the provision of [DESCRIPTION OF SERVICES].
2. On the basis of the Supplier's response to the advertisement and subsequent tender process, the Authority selected the Supplier to provide the services and the Supplier is willing and able to provide such services in accordance with the terms of this agreement.
3. Accordingly, the parties have agreed to enter into a contract for the provision of the Services (as defined below) on the terms and conditions of this agreement.

Agreed terms

1. Definitions and Interpretation

The following definitions and rules of interpretation apply in this agreement.

* 1. Definitions
1. Achieved KPIs: in respect of any Service in any measurement period, the standard of performance actually achieved by the Supplier in the provision of that Service in the measurement period in question (calculated and expressed in the same way as the KPI for that Service is calculated and expressed in Schedule 2).
2. Authorised Representatives: the persons respectively designated as such by the Authority and the Supplier, the first such persons being set out in Schedule 5.
3. Authority Assets: any materials, plant or equipment owned or held by the Authority and provided by the Authority to the Supplier for use in providing the Services, as identified in Schedule 12.
4. Authority Premises: the buildings and premises specified in Schedule 12, or as otherwise agreed between the parties in accordance with the Change Control Procedure.
5. Best Industry Practice: the standards which fall within the upper quartile in the relevant industry for the provision of comparable services which are substantially similar to the Services or the relevant part of them, having regard to factors such as the nature and size of the parties, the KPIs, the Term, the pricing structure and any other relevant factors.
6. Catastrophic Failure:
	1. [a failure by the Supplier for whatever reason to implement the Disaster Recovery Plan successfully and in accordance with its terms on the occurrence of a Disaster;]
	2. any action by the Supplier, whether in relation to the Services and this agreement or otherwise, which in the reasonable opinion of the Authority's Authorised Representative has or may cause significant harm to the reputation of the Authority[;]
	3. [[OTHERS]].
7. Change: any change to this agreement including to any of the Services.
8. Change Control Note: the written record of a Change agreed or to be agreed by the parties pursuant to the Change Control Procedure.
9. Change Control Procedure: the procedure for changing this agreement, as set out in Schedule 7.
10. Change in Law: any change in any Law which impacts on the performance of the Services and which comes into force after the Commencement Date.
11. Charges: the charges which shall become due and payable by the Authority to the Supplier in respect of the Services in accordance with the provisions of this agreement, as such charges are set out in Schedule 4.
12. Commencement Date: the date of this agreement.
13. Commercially Sensitive Information: the information listed in Schedule 11 comprising the information of a commercially sensitive nature relating to the pricing of the Services, the Supplier's intellectual property rights or the Supplier's business operations which the Supplier has indicated to the Authority that, if disclosed by the Authority, would cause the Supplier significant commercial disadvantage or material financial loss.
14. Confidential Information: means all confidential information (however recorded or preserved) disclosed by a party or its Representatives to the other party and that party's Representatives in connection with this agreement, including but not limited to:
	1. any information that would be regarded as confidential by a reasonable business person relating to: (i) the business, affairs, customers, suppliers or plans of the disclosing party; and (ii) the operations, processes, product information, know-how, designs, trade secrets or software of the disclosing party;
	2. any information developed by the parties in the course of carrying out this agreement;
	3. any Commercially Sensitive Information.
15. [Connected Person: has the meaning given in paragraph 45, Part 3, Schedule 6 of Procurement Act 2023.]
16. Consistent Failure: shall have the meaning given in Part 3 of Schedule 2.
17. Consumer Prices Index: the Consumer Prices Index as published by the Office for National Statistics from time to time, or failing such publication, such other index as the parties may agree most closely resembles such index.
18. [Contracts Finder: theUK government's publishing portal for public sector procurement opportunities.]
19. Contract Year: a 12-month period starting on the Commencement Date and on each anniversary of the Commencement Date.
20. Controller: as defined in the Data Protection Legislation.
21. Data Protection Legislation: all applicable data protection and privacy legislation in force from time to time in the UK including the UK GDPR; the Data Protection Act 2018 (DPA 2018) (and regulations made thereunder) and the Privacy and Electronic Communications Regulations 2003 (*SI 2003/2426*) as amended [and the guidance and codes of practice issued by the Information Commissioner or other relevant regulatory authority and applicable to a party].
22. Data Subject: as defined in the Data Protection Legislation.
23. [Debarment List**:** the list of suppliers referred to in section 62 of the Procurement Act 2023. ]
24. [Disaster Recovery Plan: the disaster recovery plan [prepared pursuant to **OR** as set out in Schedule 6 as amended from time to time].]
25. Dispute Resolution Procedure: the procedure set out in clause 19.
26. Domestic law: the law of the United Kingdom or part of the United Kingdom.
27. EIRs: the Environmental Information Regulations 2004 (*SI 2004/3391*) together with any guidance and/or codes of practice issued by the Information Commissioner or relevant government department in relation to such regulations.
28. Exit Management Plan: the plan set out in Schedule 9.
29. FOIA: the Freedom of Information Act 2000 together with any guidance or codes of practice issued by the Information Commissioner or relevant government department in relation to such legislation.
30. Force Majeure: any circumstance not within a party's reasonable control including:
	1. acts of God, flood, drought, earthquake or other natural disaster;
	2. epidemic or pandemic;
	3. terrorist attack, civil war, civil commotion or riots, war, threat of or preparation for war, armed conflict, imposition of sanctions, embargo, or breaking off of diplomatic relations;
	4. nuclear, chemical or biological contamination or sonic boom;
	5. any law or action taken by a government or public authority, including imposing an export or import restriction, quota or prohibition;
	6. collapse of buildings, fire, explosion or accident; and
	7. any labour or trade disputes, strikes, industrial action or lockouts (other that by the staff of the party seeking to rely on the Force Majeure or those of its subcontractors)].
31. Health and Safety Policy: the health and safety policy of the Authority being one of the Mandatory Policies.
32. General Change in Law: a Change in Law where the change is of a general legislative nature, or which generally affects or relates to the supply of services which are the same as, or similar to, the Services.
33. GHG emissions: emissions of the greenhouse gases listed at Annex A of the 1998 Kyoto Protocol to the United Nations Framework Convention on Climate Change, as may be amended from time to time including carbon dioxide (C02), methane (CH4), nitrous oxide N20), nitrogen trifluoride (NF3), hydrofluorocarbons, perfluorocarbons, and sulphur hexafluoride (SF6), each expressed as a total in units of carbon dioxide equivalent.
34. Information: has, for the purposes of clause 24, the meaning given under section 84 of FOIA.
35. Initial Term: the duration of the agreement starting at 00.01 on the Commencement Date and ending at 23.59 on the day before the [NUMBER] anniversary of the Commencement Date.
36. Insolvency Event: where:
	1. the Supplier suspends, or threatens to suspend, payment of its debts or is unable to pay its debts as they fall due or admits inability to pay its debts or (being a company or limited liability partnership) is deemed unable to pay its debts within the meaning of section 123 of the Insolvency Act 1986;
	2. the Supplier commences negotiations with all or any class of its creditors with a view to rescheduling any of its debts, or makes a proposal for or enters into any compromise or arrangement with its creditors [other than (being a company) for the sole purpose of a scheme for a solvent amalgamation of the Supplier with one or more other companies or the solvent reconstruction of that other party];
	3. the Supplier applies to court for, or obtains, a moratorium under Part A1 of the Insolvency Act 1986;
	4. a petition is filed, a notice is given, a resolution is passed, or an order is made, for or in connection with the winding up of the Supplier (being a company, limited liability partnership or partnership) [other than for the sole purpose of a scheme for a solvent amalgamation of that other party with one or more other companies or the solvent reconstruction of that other party];
	5. an application is made to court, or an order is made, for the appointment of an administrator, or a notice of intention to appoint an administrator is given or if an administrator is appointed, over the Supplier (being a company, partnership or limited liability partnership);
	6. the holder of a qualifying floating charge over the assets of the Supplier (being a company or limited liability partnership) has become entitled to appoint or has appointed an administrative receiver;
	7. a person becomes entitled to appoint a receiver over the assets of the Supplier or a receiver is appointed over the assets of the Supplier;
	8. a creditor or encumbrancer of the Supplier attaches or takes possession of, or a distress, execution, sequestration or other such process is levied or enforced on or sued against, the whole or any part of the [other party's] assets and such attachment or process is not discharged within [14] days;
	9. any event occurs, or proceeding is taken, with respect to the Supplier in any jurisdiction to which it is subject that has an effect equivalent or similar to any of the events mentioned in (a) to (h) (inclusive);
	10. the Supplier suspends or ceases, or threatens to suspend or cease, carrying on all or a substantial part of its business.
37. Intellectual Property Rights: patents, utility models, rights to inventions, copyright and [neighbouring and] related rights, moral rights, trade marks and service marks, business names and domain names, rights in get-up and trade dress, goodwill and the right to sue for passing off or unfair competition, rights in designs, rights in computer software, database rights, and all other intellectual property rights, in each case whether registered or unregistered and including all applications and rights to apply for and be granted, renewals or extensions of, and rights to claim priority from, such rights and all similar or equivalent rights or forms of protection which subsist or will subsist now or in the future in any part of the world.
38. KPIs: the key performance indicators for all and each part of the Services as specified in Schedule 2.
39. Key Personnel: those personnel identified Schedule 5 for the roles attributed to such personnel, as modified pursuant to clause 13.
40. Law: the laws of England and Wales and any other laws or regulations, regulatory policies, guidelines or industry codes which apply to the provision of the Services or with which the Supplier is bound to comply.
41. Mandatory Policies: the Authority's policies [and codes] [attached **OR** listed] in [Schedule 1], as amended by notification to the Supplier from time to time.
42. Necessary Consents: all approvals, certificates, authorisations, permissions, licences, permits, regulations and consents (whether statutory, regulatory, contractual or otherwise) necessary from time to time for the provision of the Services.
43. Personal Data: as defined in the Data Protection Legislation.
44. Processor: as defined in the Data Protection Legislation.
45. Prohibited Act: the following constitute Prohibited Acts:
	1. to directly or indirectly offer, promise or give any person working for or engaged by the Authority a financial or other advantage as an inducement or reward for any improper performance of a relevant function or activity;
	2. to directly or indirectly request, agree to receive or accept any financial or other advantage as an inducement or a reward for improper performance of a relevant function or activity in connection with this agreement;
	3. committing any offence: (i) under the Bribery Act 2010; (ii) under legislation or common law concerning fraudulent acts; or (iii) of defrauding, attempting to defraud or conspiring to defraud the Authority;
	4. any activity, practice or conduct which would constitute one of the offences listed under c) above, if such activity, practice or conduct had been carried out in the UK.
46. Prohibited Plastic Items: means the single-use plastic items listed in [ANNEX] to [Schedule 1].
47. Regulated Activity: in relation to children shall have the same meaning as set out in Part 1 of Schedule 4 to the Safeguarding Vulnerable Groups Act 2006 and in relation to vulnerable adults shall have the same meaning as set out in Part 2 of Schedule 4 to the Safeguarding Vulnerable Groups Act 2006.
48. Regulated Activity Provider: shall have the same meaning as set out in section 6 of the Safeguarding Vulnerable Groups Act 2006.
49. Relevant Requirements: all applicable law relating to bribery, corruption and fraud, including the Bribery Act 2010 and any guidance issued by the Secretary of State for Justice pursuant to section 9 of the Bribery Act 2010.
50. Relevant Transfer: a relevant transfer for the purposes of TUPE.
51. Remediation Notice: a written notice given by the Authority to the Supplier pursuant to clause 29 to initiate the Remediation Plan Process.
52. Remediation Plan: the plan agreed in accordance with clause 29 for the resolution of a Supplier's default in complying with its obligations under this agreement.
53. Remediation Plan Process: the process for resolving certain of the Supplier's defaults as set out in clause 29.
54. Replacement Services: any services that are identical or substantially similar to any of the Services and which the Authority receives in substitution for any of the Services following the termination or expiry of this agreement, whether those services are provided by the Authority internally or by any Replacement Supplier.
55. Replacement Supplier: any third party supplier of Replacement Services appointed by the Authority from time to time.
56. Representatives: means, in relation to party, its employees, officers, contractors, Sub-Contractors, representatives and advisors.
57. Request for Information: a request for information or an apparent request under the Code of Practice on Access to Government Information, FOIA or the EIRs.
58. Services: the services to be delivered by or on behalf of the Supplier under this agreement, as more particularly described in Schedule 1.
59. [Service Credits: a sum which the Authority is entitled to deduct or invoice for a Service Failure as specified in Part 2 of Schedule 2.]
60. [Service Failure: a shortfall or failure by the Supplier to deliver any part of the Services in accordance with any Target KPI*.]*
61. Supplier Personnel: all employees, staff, other workers, agents and consultants of the Supplier and of any Sub-Contractors who are engaged in the provision of the Services from time to time.
62. Supplier's Tender: the tender submitted by the Supplier and other associated documentation set out in Schedule 3.
63. Sustainability report: the report to be submitted to the Authority by the Supplier in accordance with clause 7.4.
64. Sub-Contract: any contract or agreement (or proposed contract or agreement) between the Supplier and a third party pursuant to which the Supplier agrees to source the provision of any of the Services from that third party.
65. Sub-Contractor: a person with whom the Supplier enters into a Sub-Contract.
66. Target KPI: the minimum level of performance for a KPI which is required by the Authority as set out against the relevant KPI in Schedule 2.
67. Term: the period of the Initial Term as may be varied by:
	1. any extension pursuant to clause 2.2; or
	2. the earlier termination of this agreement in accordance with its terms.
68. Termination Date: the date of expiry or termination of this agreement.
69. Termination Notice: any notice to terminate this agreement which is given by either party in accordance with clause 30 (excluding clause 30.2) or Clause 31.
70. Termination Payment Default: is defined in Schedule 4.
71. TUPE: the Transfer of Undertakings (Protection of Employment) Regulations 2006 (*SI 2006/246*).
72. UK GDPR: has the meaning given in section 3(10) (as supplemented by section 205(4)) of the Data Protection Act 2018.
73. Working Day: Monday to Friday, excluding any public holidays in England and Wales.
74. Working Hours: the period from 9.00am to 5.00pm on any Working Day.
	1. Clause, schedule and paragraph headings shall not affect the interpretation of this
	2. A **person** includes a natural person, corporate or unincorporated body (whether or not having separate legal personality).
	3. The schedules form part of this agreement and shall have effect as if set out in full in the body of this agreement and any reference to this agreement includes the schedules.
	4. A reference to a **company** includes any company, corporation or other body corporate, wherever and however incorporated or established.
	5. Unless the context otherwise requires, words in the singular include the plural and in the plural include the singular.
	6. Unless the context otherwise requires, a reference to one gender includes a reference to the other genders.
	7. Unless expressly provided otherwise in this agreement, a reference to legislation or a legislative provision is a reference to it as amended, extended or re-enacted and includes all subordinate legislation made under it, in each case from time to time.
	8. A reference to **writing** or **written** excludes fax [but not **OR** and] e-mail.
	9. [Any obligation in this agreement on a person not to do something includes an obligation not to agree or allow that thing to be done.]
	10. A reference to this agreement or to any other agreement or document is a reference to this agreement or such other agreement or document as varied from time to time.
	11. References to clauses and schedules are to the clauses and schedules of this agreement and references to paragraphs are to paragraphs of the relevant schedule.
	12. Any words following the terms including, include, in particular or any similar expression shall be construed as illustrative and shall not limit the sense of the words preceding those terms.
	13. If there is any conflict or ambiguity between any of the provisions in the main body of this agreement and the schedules, such conflict or inconsistency shall be resolved according to the following order of priority:
		1. the clauses of the agreement;

* + 1. Schedule 1 to this agreement;
		2. the remaining schedules to this agreement other than Schedule 3;

* + 1. Schedule 3 to this agreement.

Where there is any conflict or inconsistency between the provisions of this agreement and the requirements of a Necessary Consent, then the latter shall prevail, provided that the Supplier has made all reasonable attempts to obtain a Necessary Consent in line with the requirements of the Services and the Supplier has notified the Authority in writing.

Commencement and duration

1. Commencement and duration
	1. This agreement commences on the Commencement Date and continues for the Term.
	2. The Authority may, by giving the Supplier not less than [NUMBER] months' written notice prior to expiry of the Initial Term, request the extension of this agreement in respect of the whole (or part) of the Services and on the same terms mutatis mutandis, for a period of up to [NUMBER] years from the day following expiry of the Initial Term.
2. Due diligence and Supplier's warranty
	1. The Supplier acknowledges and confirms that:
		1. the Authority has delivered or made available to the Supplier all of the information and documents that the Supplier considers necessary or relevant for the performance of its obligations under this agreement;
		2. it has made and shall make its own enquiries to satisfy itself as to the accuracy and adequacy of any information supplied or made available to it by or on behalf of the Authority pursuant to clause 3.1(a);
		3. it has satisfied itself (whether by inspection or having raised all relevant due diligence questions with the Authority before the Commencement Date) of all relevant details relating to the performance of its obligations under this agreement (including without limitation the suitability of Authority Premises); and
		4. it has entered into this agreement in reliance on its own due diligence.
	2. No representations, warranties or conditions are given or assumed by the Authority in respect of any information which is provided to the Supplier by the Authority and any such representations, warranties or conditions are excluded, save to the extent that such exclusion is prohibited by law.
	3. The Supplier:
		1. warrants and represents that all information and statements made by the Supplier as a part of the procurement process, including without limitation the Supplier's Tender or response to any request to participate (if applicable), are true, accurate and not misleading, save as may have been specifically disclosed in writing to the Authority prior to execution of the agreement; and
		2. shall promptly notify the Authority in writing if it becomes aware during the performance of this agreement of any inaccuracies in any information provided to it by the Authority during such due diligence which materially and adversely affects its ability to perform the Services or meet any Target KPIs[;and **OR** .]
		3. [shall promptly notify the Authority in writing if, during the Term:
			1. the Supplier, the Supplier's Connected Persons or any Sub-Contractor is placed on the Debarment List;
			2. a mandatory exclusion ground or discretionary exclusion ground applies to the Supplier, the Supplier's Connected Persons or any Sub-Contractor; and ]
		4. [shall promptly notify the Authority in writing within [NUMBER] days of any changes to the Supplier's Connected Persons together with information regarding the identity of the new Connected Persons.]
	4. The Supplier shall not be entitled to recover any additional costs or charges from the Authority arising as a result of, nor be relieved from any of its obligations under this agreement on the ground of, any matters or inaccuracies notified to the Authority by the Supplier in accordance with clause 3.3(b), save where such additional costs or adverse effect on performance have been caused by the Supplier having been provided with fundamentally misleading information by or on behalf of the Authority and the Supplier could not reasonably have known that the information was incorrect or misleading at the time such information was provided. If this exception applies, the Supplier may recover such reasonable additional costs from the Authority or shall be relieved from performance of certain obligations as shall be determined by the Change Control Procedure.

The services

1. Supply of services
	1. The Supplier shall provide the Services to the Authority with effect from the [Commencement Date **OR** [DATE]] for the duration of the Term in accordance with the provisions of this agreement, including without limitation Schedule 1 and Schedule 2.
	2. In providing the Services, the Supplier shall at all times:
		1. without prejudice to clause 5, provide the Services with reasonable care and skill and in accordance with Best Industry Practice;
		2. ensure that all goods, materials, standards and techniques used in providing the Services are of the best quality and are free from defects in workmanship, installation and design;
		3. obtain, maintain and comply with all Necessary Consents at its own cost (unless otherwise agreed in writing with the Authority).
		4. allocate sufficient resources to provide the Services in accordance with the terms of this agreement;
		5. ensure that any of the Supplier's Personnel who are engaged in the provision of any of the Services shall, if required by the Authority, attend such meetings at the premises of the Authority or elsewhere as may be reasonably required by the Authority; and
		6. provide such reasonable co-operation and information in relation to the Services to such of the Authority's other suppliers as the Authority may reasonably require for the purposes of enabling any such person to create and maintain any interfaces reasonably required by the Authority.
2. KPIs
	1. Where any Service is stated in Schedule 2 to be subject to a specific KPI, the Supplier shall provide that Service in such a manner as will ensure that the Achieved KPI in respect of that Service is equal to or higher than the corresponding Target KPI to such specific KPI.
	2. If the existing Services are varied or new Services are added, Target KPIs for the same will be determined by the parties and included within Schedule 2.
	3. The Supplier shall provide monthly reports summarising the Achieved KPIs as provided for in clause 17.
	4. [In the event that any Achieved KPI falls short of the relevant Target KPI, without prejudice to any other rights the Authority may have, the provisions of clause 12 shall apply.]
3. Compliance and change in laws
	1. In performing its obligations under this agreement, the Supplier shall at all times comply with:
		1. all applicable Law;
		2. the Mandatory Policies.

The Supplier shall maintain such records as are necessary pursuant to the Laws and Mandatory Policies and shall promptly on request make them available for inspection by any relevant authority that is entitled to inspect them and by the Authority (or its authorised representative).

* 1. Without limiting the generality of the obligation under clause 6.1, the Supplier shall (and shall procure that the Supplier Personnel shall) perform its obligations under this agreement (including those in relation to the Services) in accordance with:
		1. all applicable Law regarding health and safety; and
		2. the Health and Safety Policy whilst at the Authority Premises.
	2. Each Party shall notify the other as soon as practicable of any health and safety incidents or material health and safety hazards at the Authority Premises of which it becomes aware and which relate to or arise in connection with the performance of this agreement. The Supplier shall instruct the Supplier Personnel to adopt any necessary associated safety measures in order to manage any such material health and safety hazards.
	3. Without limiting the general obligation set out in clause 6.1, the Supplier shall (and shall procure that the Supplier Personnel shall):
		1. perform its obligations under this agreement (including those in relation to the Services) in accordance with:
			1. all applicable equality law (whether in relation to race, sex, gender reassignment, age, disability, sexual orientation, religion or belief, pregnancy, maternity or otherwise);
			2. [the Authority's equality and diversity policy as provided to the Supplier from time to time;]
			3. [any other requirements and instructions which the Authority reasonably imposes in connection with any equality obligations imposed on the Authority at any time under applicable equality Law;]
		2. take all necessary steps, and inform the Authority of the steps taken, to prevent unlawful discrimination designated as such by any court or tribunal, or the Equality and Human Rights Commission or any successor organisation.
	4. The Supplier shall monitor and shall keep the Authority informed in writing of any changes in the Law which may impact the Services and shall provide the Authority with timely details of measures it proposes to take and changes it proposes to make to comply with any such changes. The Supplier shall only implement such changes in accordance with the Change Control Procedure.
	5. The Supplier shall neither be relieved of its obligations to supply the Services in accordance with the terms of this agreement nor be entitled to an increase in the Charges as the result of a General Change in Law.
1. Supplier environmental obligations
	1. The Supplier shall ensure that:
		1. its operations comply with all applicable environmental Law, including in relation to waste disposal, GHG emissions and the handling of hazardous and toxic materials;
		2. the goods it manufactures (including the inputs and components that it incorporates into its goods) comply with environmental Law;
		3. it will only use packaging materials that comply with applicable environmental Law.
	2. The Supplier shall have in place a suitable environmental management system for managing its environmental risks, which as a minimum must:
		1. assess the environmental impact of all past, current and future operations;
		2. specify steps to continuously improve environmental performance, and reduce pollution, emissions and waste;
		3. specify measures to reduce the use of all raw materials, energy and supplies;
		4. require Supplier Personnel to be trained in environmental matters.
	3. The Supplier shall, in performing its obligations under this agreement:
		1. [comply with any environmental related KPIs [in Schedule 2];]
		2. not provide to the Authority any goods or deliverables comprising wholly or partly of Prohibited Plastic Items;
		3. not use any goods or deliverables which comprise wholly or party of a Prohibited Plastic Item to provide the Services unless the use is either related to management of the Supplier's general operations, or otherwise agreed in writing with the Authority;
		4. minimise the release of GHG emissions, air pollutants and other substances damaging to health and the environment in providing the Services taking into account factors including the locations from which materials are sourced, transport of materials, work-related travel by Supplier Personnel, emissions from Supplier offices and equipment[; **OR** .]
		5. [[OTHERS].]
	4. On each anniversary of the Commencement Date, the Supplier shall complete and submit to the Authority a Sustainability Report in relation to the Services being provided, which shall [be in the form specified in Schedule 5 and] include contain information on:
		1. the Supplier's GHG emissions using the most recent government conversion factors for greenhouse gas reporting;
		2. the Supplier's water use (in metres cubed);
		3. the Supplier's energy consumption relating to assets used at Authority Premises or other locations;
		4. transport use (and resulting GHG emissions) for goods delivered to, or Supplier Personnel travel to, Authority Premises or other Authority locations;
		5. volume of waste produced at Authority Premises or other locations that relate to the provision of the Services; and
		6. the overall sustainability impact of the Services, including improvements identified by the Supplier, new policies or targets adopted to reduce the environmental impact of the Supplier's operations and contributions towards any Authority environmental policies or targets.
	5. The Authority may audit the Supplier's compliance with this clause 7 in accordance with clause 27.
2. Use of Authority Premises and Assets
	1. With effect from the Commencement Date, the Authority shall grant the Supplier a non-exclusive and revocable licence to enter the Authority Premises for the sole purpose of providing the Services to the Authority. The licence shall be subject to the conditions of this agreement, is personal to the Supplier and is not deemed to create a relationship of landlord and tenant between the parties.
	2. The licence granted pursuant to clause 8.1 shall terminate immediately on the Termination Date.
	3. The Supplier shall ensure that visiting or using the Authority Premises, the Supplier Personnel shall:
		1. keep the Authority Premises clean, tidy and properly secure;
		2. co-operate as far as may be reasonably necessary with the Authority's employees;
		3. act in such a way as to avoid causing unreasonable or unnecessary disruption to the routine and procedures of the Authority; and
		4. comply with all the rules and regulations that the Authority notifies to the Supplier from time to time [in writing] relating to the use and security of the Authority Premises.
	4. The Supplier shall ensure that the Supplier Personnel shall not:
		1. obstruct access to the Authority Premises, or any part of them; or
		2. do or permit to be done on the Authority's Premises anything which is illegal or which may be or become a nuisance, damage, inconvenience or disturbance to the Authority or the occupiers of or visitors to the Authority Premises.
	5. The Supplier shall ensure that any Authority Assets are:
		1. used with all reasonable care and skill and in accordance any manufacturer guidelines or instructions;
		2. kept properly secure; and
		3. not removed from the Authority Premises unless expressly permitted under this agreement or agreed in writing with by the Authority's Authorised Representative.
	6. The Authority shall maintain and repair the Authority Assets but where such maintenance or repair arises directly from the act, omission, default or negligence of the Supplier Personnel (fair wear and tear excluded) the costs incurred by the Authority in maintaining and repairing the same shall be recoverable from the Supplier as a debt.
	7. The Supplier shall notify the Authority immediately on becoming aware of any damage caused by the Supplier Personnel to any property of the Authority or other recipient of the Services, or to any of the Authority Premises in the course of providing the Services. The Supplier shall be responsible for the reasonable costs of repair or replacement and, without prejudice to its other rights and remedies under this agreement or otherwise, the Authority shall be entitled to set off such reasonable costs of repair or replacement against sums owing to the Supplier under this agreement.
	8. Subject to the requirements of clause 34 and the Exit Management Plan, in the event of the expiry or termination of the agreement, the Authority shall on reasonable notice provide the Supplier with such access as the Supplier reasonably requires to the Authority Premises to remove any of the Supplier's equipment. All such equipment shall be promptly removed by the Supplier.
3. [Disaster recovery
	1. The Supplier shall ensure that it is able to implement the Disaster Recovery plan at any time in accordance with its terms.
	2. The Supplier shall test the Disaster Recovery Plan on a regular basis (and, in any event no less than once every 12 months period from the Commencement Date). The Authority shall be entitled to participate in such tests as it may reasonably require.
	3. Following each test, the Supplier shall send to the Authority a written report summarising the results of the test and shall promptly implement [at the Supplier's expense] any actions or remedial measures which the Authority reasonably considers to be necessary as a result of those tests.
	4. The Supplier shall implement the Disaster Recovery Plan if the Services are not available for more than [NUMBER] [hours **OR** days].]
4. Charges, invoicing and payment
	1. The Authority shall pay the Charges to the Supplier in accordance with Schedule 4.
	2. [Subject to clause 10.3*,* the **OR** The] Charges:
		1. shall remain fixed during the Term; and
		2. are the entire price payable by the Authority to the Supplier in respect of the Services and include, without limitation, any royalties, consents, licence fees, supplies and all consumables used by the Supplier, travel costs, accommodation expenses and the cost of Supplier Personnel.
	3. [The Supplier may increase the Charges on an annual basis with effect from each anniversary of the Commencement Date in line with the percentage increase in the Consumer Prices Index in the preceding 12-month period. The first such increase shall take effect at the beginning of the second Contract Year and shall be [based on] the latest available figure for the percentage increase in the Consumer Prices Index at the beginning of the last month of the previous Contract Year. ]
	4. Except as otherwise provided in this agreement, the parties shall each bear their own costs and expenses incurred in respect of compliance with their obligations under this agreement.
	5. The Supplier shall invoice the Authority for payment of the Charges at the time the Charges are expressed to be payable in accordance with Schedule 4. All invoices shall:
		1. be directed to the Authority's Authorised Representative;
		2. [unless an electronic invoice pursuant to clause 10.6,] contain such information as the Authority may inform the Supplier from time to time
		3. [take into account any Service Credits which have been accrued in the previous period.]
	6. The Authority shall accept and process for payment any electronic invoice submitted by the Supplier provided that it is undisputed and in a form that complies with the standard for electronic invoicing (and uses any related syntaxes) [published in the UK version of the Commission Implementing Decision (EU) 2017/1870 as it forms part of English law under the European Union (Withdrawal) Act 2018 **OR** approved and issued by the British Standards Institution from time to time ].
	7. Where the Supplier submits an invoice to the Authority in accordance with clause 10.5, the Authority shall:
		1. consider and verify the invoice without undue delay;
		2. notify the Supplier promptly if it disputes the invoice or does not consider it to be valid within the meaning of clause 10.7;
		3. where the invoice is valid and to the extent that it is not disputed, pay the Supplier any Charges due under the invoice within [30 **OR** [LOWER NUMBER]] days of:
			1. [the date on which the invoice is regarded as valid and undisputed **OR** receipt of the invoice] by the Authority; or, if later
			2. the due date as stated on the invoice.
	8. For the purposes of clause 10.7:
		1. an invoice is valid if either:
			1. it is an electronic invoice in the form required by clause 10.6; or
			2. it contains the information required under clause 10.5(b), which includes the name of the invoicing party, a description of the services supplied, the Charges requested and a unique identification number;
		2. an invoice from the Supplier shall be regarded by the Authority as not disputed where the Authority fails to verify it without undue delay and in any event within [seven] days of receipt from the Supplier.
	9. Where the Supplier enters into a Sub-Contract, the Supplier shall include in that Sub-Contract:
		1. provisions having the same effect as clause 10.7, clause 10.8(a)(ii) and clause 10.8(b) of this agreement; and
		2. a provision requiring the counterparty to that Sub-Contract to include in any subcontract which it awards provisions having the same effect as clause 10.7, clause 10.8(a)(ii), clause 10.8(b) and clause 10.9 of this agreement.
	10. Where any party disputes any sum to be paid by it then a payment equal to the sum not in dispute shall be paid and the dispute as to the sum that remains unpaid shall be determined in accordance with clause 19. Provided that the sum has been disputed in good faith, interest due on any sums in dispute shall not accrue until [NUMBER] days after resolution of the dispute between the parties.
	11. Subject to clause 10.10, interest shall be payable on the late payment of any undisputed Charges properly invoiced under this agreement in accordance with clause 11. The Supplier shall not suspend the supply of the Services if any payment is overdue [unless it is entitled to terminate this agreement under clause 30.5 for failure to pay undisputed charges].
	12. The Charges are stated exclusive of VAT, which shall be added at the prevailing rate as applicable and paid by the Authority following delivery of a valid VAT invoice. The Supplier shall indemnify the Authority against any liability (including any interest, penalties or costs incurred) which is levied, demanded or assessed on the Authority at any time in respect of the Supplier's failure to account for, or to pay, any VAT relating to payments made to the Supplier under this agreement.
	13. The Supplier shall maintain complete and accurate records of, and supporting documentation for, all amounts which may be chargeable to the Authority pursuant to this agreement. Such records shall be retained for inspection by the Authority for [NUMBER] years from the end of the Contract Year to which the records relate.
	14. The Authority may at any time, set off any liability of the Supplier to the Authority against any liability of the Authority to the Supplier, whether either liability is present or future, liquidated or unliquidated, and whether or not either liability arises under this agreement. Any exercise by the Authority of its rights under this clause shall not limit or affect any other rights or remedies available to it under this agreement or otherwise.
5. Interest
	1. Each party shall pay interest on any sum due under this agreement, calculated as follows:
		1. Rate. 4% a year above the Bank of England's base rate from time to time, but at 4% a year for any period when that base rate is below 0%.
		2. Period. From when the overdue sum became due, until it is paid.
6. [Service credits
	1. If the Supplier commits a Service Failure, the Authority shall be entitled to either submit an invoice to the Supplier or make deductions from the Charges corresponding to Service Credit set out in Part 2 of Schedule 2.]

Staff

1. Key personnel
	1. Each party shall appoint the persons named as such in Schedule 5 as the individuals who shall be responsible for the matters allocated to such Key Personnel. The Key Personnel shall be those people who are identified by each party as being key to the success of the implementation and/or operation of the Services and who shall be retained on the implementation and/or operation of the Services for such time as a person is required to perform the role which has been allocated to the applicable Key Personnel. The Key Personnel shall have the authority to act on behalf of their respective party on the matters for which they are expressed to be responsible.
	2. The Supplier shall not remove or replace any of the Key Personnel unless:
		1. required to do so by the Authority in accordance with clause 14.2 or clause 14.3;
		2. the person is on long-term sick leave;
		3. the element of the Services in respect of which the individual was engaged has been completed to the Authority's satisfaction;
		4. the person resigns from their employment with the Supplier; or
		5. the Supplier obtains the prior written consent of the Authority.
	3. Each party shall ensure that the role of each of its Key Personnel is not vacant (in terms of a permanent representative) for more than [NUMBER] Working Days. Any replacement shall be as, or more, qualified and experienced as the previous incumbent and fully competent to carry out the tasks assigned to the Key Personnel whom they have replaced. A temporary replacement shall be identified with immediate effect from the Supplier or the Authority becoming aware of the role becoming vacant.
	4. If the Supplier replaces the Key Personnel as a consequence of this clause 13, the cost of effecting such replacement shall be borne by the Supplier.
2. Supplier Personnel
	1. At all times, the Supplier shall ensure that:
		1. each of the Supplier Personnel is suitably qualified, adequately trained and capable of providing the applicable Services in respect of which they are engaged;
		2. there is an adequate number of Supplier Personnel to provide the Services properly;
		3. only those people who are authorised by the Supplier (under the authorisation procedure to be agreed between the parties) are involved in providing the Services; and
		4. all of the Supplier Personnel comply with the Mandatory Policies.
	2. The Authority may refuse to grant access to, and remove, any of the Supplier Personnel who do not comply with any of the Mandatory Policies, or if they otherwise present a security threat.
	3. The Supplier shall replace any of the Supplier Personnel whom the Authority reasonably decides have failed to carry out their duties with reasonable skill and care. Following the removal of any of the Supplier Personnel for any reason, the Supplier shall ensure such person is replaced promptly with another person with the necessary training and skills to meet the requirements of the Services.
	4. The Supplier shall maintain up-to-date personnel records on the Supplier Personnel engaged in the provision of the Services and shall provide information to the Authority as the Authority reasonably requests on the Supplier Personnel. The Supplier shall ensure that the Supplier Personnel cannot be individually identified from the information so provided.
	5. [The Supplier shall use its reasonable endeavours to ensure continuity of personnel and to ensure that the turnover rate of its staff engaged in the provision or management of the Services is at least as good at the prevailing industry norm for similar services, locations and environments.]
3. [Safeguarding children and vulnerable adults
	1. [The parties acknowledge that the Supplier is a Regulated Activity Provider with ultimate responsibility for the management and control of the Regulated Activity provided under this agreement and for the purposes of the Safeguarding Vulnerable Groups Act 2006.]
	2. The Supplier shall:
		1. ensure that all individuals engaged in Regulated Activity are subject to a valid enhanced disclosure check for regulated activity undertaken through the Disclosure and Barring Service (DBS);
		2. monitor the level and validity of the checks under this clause 15.2 for each member of staff; and
		3. not employ or use the services of any person who is barred from, or whose previous conduct or records indicate that they would not be suitable to carry out Regulated Activity or who may otherwise present a risk to service users.
	3. The Supplier warrants that at all times for the purposes of this agreement it has no reason to believe that any person who is or will be employed or engaged by the Supplier in the provision of the Services is barred from the activity in accordance with the provisions of the Safeguarding Vulnerable Groups Act 2006 and any regulations made thereunder.
	4. The Supplier shall immediately notify the Authority of any information that it reasonably requests to enable it to be satisfied that the obligations of this clause 15 have been met.
	5. The Supplier shall refer information about any person carrying out the Services to the DBS where it removes permission for such person to carry out the Services (or would have, if such person had not otherwise ceased to carry out the Services) because, in its opinion, such person has harmed or poses a risk of harm to [the service users **OR** children **OR** vulnerable adults]. ]
4. TUPE

The parties agree that the provisions of Schedule 10 shall apply to any Relevant Transfer of staff under this agreement.

Contract management

1. Review and monitoring
	1. Each party shall nominate an Authorised Representative who will have authority to act on its behalf and contractually bind it in respect of all matters relating to the performance of this agreement. The first Authorised Representatives are listed in Schedule 5. The Authorised Representatives will co-ordinate and manage the provision of the Services and work with each other to address any problems that arise in connection with the Services (including by signing Change Control Notes).
	2. Each party shall use all reasonable endeavours to ensure that the same person acts as its Authorised Representative throughout the Term, but may, following reasonable notice to the other party, replace that person from time to time where reasonably necessary in the interests of its business.
	3. The Authorised Representatives shall meet at not less than monthly intervals to monitor and review the performance of this agreement, including the achievement of the Target KPIs. Such meetings shall be minuted by the Authority's Authorised Representative and copies of those minutes shall be circulated to and approved by both parties.
	4. Without prejudice to any other reports required under this agreement, in advance of each meeting to be held in accordance with clause 17.3:
		1. the Supplier shall provide the Authority with a monthly written report detailing its performance against each of the KPIs and identifying any issues regarding the performance of the agreement for discussion at the meeting; and
		2. the Authority shall notify the Supplier of any concerns it has regarding the performance of the agreement for discussion at the meeting.
	5. At the meeting, the parties shall agree a plan to address any problems identified in the performance of the agreement. In the event of any problem being unresolved, or a failure to agree on the plan, the procedures set out in clause 29 shall apply. Progress in implementing the plan shall be included in the agenda for the next monthly meeting.
	6. A review meeting to assess the Supplier's performance of its obligations under this agreement shall be held at [six-monthly] intervals throughout the Term. Each meeting shall be attended by senior representatives of each party, together with the Authorised Representatives.
	7. The Authority may increase the extent to which it monitors the performance of the Services if the Supplier fails to meet the Target KPIs or fails to fulfil its other obligations under this agreement. The Authority shall give the Supplier prior notification of its intention to increase the level of its monitoring. The Supplier shall bear its own costs in complying with such enhanced monitoring as is conducted by the Authority pursuant to this clause 17.7.
	8. The Supplier shall submit any other management reports to the Authority in the form and at the interval specified in Schedule 5, or as specified elsewhere in this agreement.
2. Change control, benchmarking and continuous improvement
	1. Any requirement for a Change shall be subject to the Change Control Procedure.
	2. [The parties shall comply with the provisions of Schedule 8 (Benchmarking).]
	3. The Supplier shall throughout the Term seek ways to derive efficiencies with respect to delivery of the Services, and use all reasonable endeavours to ensure that the Authority receives the benefit of any such efficiencies.
	4. Where the Supplier identifies a potential efficiency:
		1. it shall promptly inform the Authority and shall advise the Authority whether, in the Supplier's professional opinion, the implementation of any change necessary to enable the Authority to enjoy that benefit is desirable (in view of quality, reliability and other relevant factors as well as price); and
		2. if the Authority concludes that the implementation of the necessary change is desirable, the Supplier shall implement the change.
	5. Where the achievement of the benefit by the Authority would necessitate the making of a Change Control Note, the Change Control Procedure shall apply but the Supplier shall not be entitled to object to the proposed change. Any benefits arising from any such change as is referred to in this clause 18 (including any consequent reductions in the Charges) shall accrue solely to the Authority.
3. Dispute resolution
	1. If a dispute arises out of or in connection with this agreement or the performance, validity or enforceability of it (Dispute) then the parties shall follow the procedure set out in this clause:
		1. either party shall give to the other written notice of the Dispute, setting out its nature and full particulars (Dispute **Notice**), together with relevant supporting documents. On service of the Dispute Notice, the Authorised Representatives shall attempt in good faith to resolve the Dispute;
		2. if the Authorised Representatives are for any reason unable to resolve the Dispute within [30] Working Days of service of the Dispute Notice, the Dispute shall be referred to the Authority's [SENIOR OFFICER TITLE] and the Supplier's [SENIOR OFFICER TITLE] who shall attempt in good faith to resolve it;
		3. if the Authority's [SENIOR OFFICER TITLE] and the Supplier's [SENIOR OFFICER TITLE] are for any reason unable to resolve the Dispute within [30] Working Days of it being referred to them, the parties will attempt to settle it by mediation in accordance with the CEDR Model Mediation Procedure. Unless otherwise agreed between the parties within [NUMBER] Working Days of referral of the Dispute Notice, the mediator will be nominated by CEDR. To initiate the mediation, a party must serve notice in writing (ADR notice) to the other party to the Dispute, referring the dispute to mediation. A copy of the ADR notice should be sent to CEDR; Unless otherwise agreed between the parties, the mediation will start not later than [NUMBER] Working Days after the date of the ADR notice.
	2. The commencement of mediation shall not prevent the parties commencing or continuing court proceedings.
	3. If for any reason the Dispute is not resolved within [NUMBER] Working Days of commencement of the mediation, the Dispute shall be referred to and finally resolved by the courts of England and Wales in accordance with clause 48.
4. Sub-Contracting
	1. Notwithstanding clause 42, the Supplier can only enter into subcontracting arrangements in accordance with this clause 20.
	2. To help the Authority reach a decision on a proposed Sub-Contract, the Authority may request (and the Supplier shall provide):
		1. a copy of the proposed Sub-Contract;
		2. any other information that the Authority may reasonably require about the proposed Sub-Contractor and the impact of the proposed Sub-Contract on this agreement.

[For the avoidance of doubt, the Authority shall not consent to any proposed Sub-Contract if the Sub-Contractor [(or any Connected Person of the Sub-Contractor)] is on the Debarment List [for a mandatory exclusion ground]].

* 1. [The Authority has consented to the engagement of the Sub-Contractors listed in [SCHEDULE]. ]
	2. If the Authority agrees that the Supplier may subcontract its obligations, the Supplier shall implement an appropriate system of [due diligence,][audit] [and] training designed to ensure the Sub-Contractor's compliance with the Mandatory Policies.
	3. In the event that the Supplier enters into any Sub-Contract in connection with this agreement it shall:
		1. remain responsible for all acts and omissions of its Sub-Contractors and the acts and omissions of those employed or engaged by the Sub-Contractors as if they were its own;
		2. impose obligations on its Sub-Contractor in the same terms as those imposed on it pursuant to this agreement and procure that the Sub-Contractor complies with such terms; and
		3. provide a copy, at no charge to the Authority, of any such Sub-Contract on receipt of a request for such by the Authority's Authorised Representative.
	4. The Authority may require the Supplier to terminate a Sub-Contract where the acts or omission of the relevant Sub-Contractor have given rise to the Authority's right to terminate pursuant to clause 30.1 or if there is a change of control of a Sub-Contractor (within the meaning of section 1124 of the Corporation Tax Act 2010) or the Sub-Contractor suffers an Insolvency Event.
	5. [Without prejudice to the generality of this clause 20, the Supplier shall (unless otherwise agreed [in writing] with the Authority):
		1. advertise on Contracts Finder all subcontract opportunities arising from or in connection with the provision of the Services above a minimum threshold of £25,000 that arise during the Term;
		2. within 90 days of awarding a Sub-Contract to a Sub-Contractor, update the notice on Contracts Finder with details of the Sub-Contractor;
		3. monitor the number, type and value of the Sub-Contract opportunities placed on Contracts Finder advertised and awarded during the Term;
		4. provide reports, in a format and at a frequency reasonably specified by the Authority, containing the information referred to in clause 20.7(c) to the Authority;
		5. promote Contracts Finder to its suppliers and encourage those organisations to register on Contracts Finder.]
	6. [Each advert referred to in clause 20.7 shall provide a full and detailed description of the Sub-Contract opportunity with each of the mandatory fields being completed on Contracts Finder by the Supplier. ]
1. Indemnities
	1. [Subject to clause 21.2, the Supplier shall indemnify and keep indemnified the Authority against all liabilities, costs, expenses, damages and losses incurred by the Authority arising out of or in connection with:
		1. the Supplier's breach or negligent performance or non-performance of this agreement;
		2. any claim made against the Authority arising out of or in connection with the provision of the Services, to the extent that such claim arises out of the breach, negligent performance or failure or delay in performance of this agreement by the Supplier or Supplier Personnel;
		3. the enforcement of this agreement.]
	2. [The indemnity under clause 21.1 shall apply except insofar as the liabilities, costs, expenses, damages and losses incurred by the Authority are directly caused (or directly arise) from the negligence or breach of this agreement by the Authority.]
2. Limitation of liability
	1. The Supplier has obtained insurance cover in respect of certain aspects of its own legal liability for individual claims not exceeding £[AMOUNT] per claim. [The Supplier has been unable to obtain insurance in respect of certain types of liability at a commercially viable price.] The limits and exclusions in this clause reflect the insurance cover the Supplier has been able to arrange and the Authority is responsible for making its own arrangements for the insurance of any excess liability.
	2. References to liability in this clause 22 include every kind of liability arising under or in connection with this agreement including but not limited to liability in contract, tort (including negligence), misrepresentation, restitution or otherwise.
	3. [Neither party may benefit from the limitations and exclusions set out in this clause in respect of any liability arising from its deliberate default. ]
	4. Nothing in this clause 22 shall limit the Authority's payment obligations under this agreement.
	5. Nothing in this clause 22 shall limit any liability under:
		1. clause 28 (*IPR indemnity*)
		2. the indemnities in Schedule 10 (*TUPE*)
		3. breach of clause 33 (*Bribery)*
		4. [[OTHERS].]
	6. Nothing in this agreement limits any liability for:
		1. death or personal injury caused by negligence;
		2. fraud or fraudulent misrepresentation;
		3. breach of the terms implied by section 2 of the Supply of Goods and Services Act 1982 (title and quiet possession); and
		4. any liability that cannot legally be limited.
	7. Subject to [clause 22.3,] clause 22.5 and clause 22.6, the Supplier's total aggregate liability to the Authority:
		1. for loss arising from the Supplier's failure to comply with its data processing obligations under clause 25 shall not exceed £[AMOUNT];
		2. in respect of physical damage to the Authority's (or third party's) property caused or arising by reason of any act or omission of the Supplier or Supplier Personnel, shall not exceed £[AMOUNT LINKED TO RELEVANT INSURANCE POLICY] for any one event or series of connected events; and
		3. in respect of all other claims, losses or damages arising in each Contract Year, shall not exceed the cap.
	8. In clause 22.7(c):
		1. The cap is the greater of £[MINIMUM AMOUNT] and [NUMBER IN WORDS] per cent ([PERCENTAGE]%) of the total charges in the Contract Year in which the breaches occurred; and
		2. The total charges mean the sum of the Charges paid by the Authority and all Charges payable under this agreement in respect of Services actually supplied by the Supplier, whether or not invoiced by the Authority.
	9. Subject to [clause 22.1,] clause 22.4, clause 22.5 and clause 22.6, the Authority's total aggregate liability in respect of all claims, (other than a failure to pay any of the Charges that are properly due and payable and for which the Authority shall remain fully liable), losses or damages arising in each Contract Year shall not exceed the cap.
	10. In clause 22.9:
		1. The cap is the greater of £[MINIMUM AMOUNT] and [NUMBER IN WORDS] per cent ([PERCENTAGE]%) of the total charges in the Contract Year in which the breaches occurred.
		2. The total charges mean the sum of the Charges paid by the Authority and all Charges payable under this agreement in respect of Services actually supplied by the Supplier, whether or not invoiced by the Authority.
	11. Subject to [clause 22.1, ]clause 22.4, clause 22.5 and clause 22.6, clause 22.11(b) identifies the kinds of loss that are not excluded. Subject to that, clause 22.11(a) excludes specified types of loss.
		1. Types of loss wholly excluded:
			1. Loss of profits.
			2. Loss of sales or business.
			3. Loss of agreements or contracts.
			4. Loss of anticipated savings.
			5. Loss of use or corruption of software, data or information.
			6. Loss of or damage to goodwill.
			7. Indirect or consequential loss.
		2. Types of loss and specific losses not excluded:
			1. Sums paid by the Authority to the Supplier pursuant to the agreement in respect of any Services not provided in accordance with the agreement.
			2. Wasted expenditure.
			3. Additional costs of procuring and implementing replacements for, or alternatives to, Services not provided in accordance with the agreement. These include consultancy costs, additional costs of management time
			4. Losses incurred by the Authority arising out of or in connection with any third party claim against the Authority which has been caused by the act or omission of the Supplier. For these purposes, third party claims shall include demands, fines, penalties, actions, investigations or proceedings, including those made or commenced by Sub-Contractors, the Supplier's Personnel, regulators and customers of the Authority.
			5. Anticipated savings in respect of [INDICATION OF SOURCE OF SAVINGS].
			6. [OTHER SPECIFIC LOSSES.]
	12. The Supplier has given commitments as to compliance of the Services with relevant specifications in clause 4.2 and clause 5. In view of these commitments, the terms implied by sections 3[, 4] and 5 of the Supply of Goods and Services Act 1982 are, to the fullest extent permitted by law, excluded from this agreement.
	13. Unless a party notifies the other party that it intends to make a claim in respect of an event within the notice period, the other party shall have no liability for that event. The notice period for an event shall start on the day on which the party wishing to make a claim became, or ought reasonably to have become aware of [the event having occurred **OR** its having grounds to make a claim in respect of the event] and shall expire [NUMBER] months from that date. The notice must be in writing and must identify the event and the grounds for the claim in reasonable detail.
3. Insurance
	1. The Supplier shall at its own cost effect and maintain with reputable insurance companies insurance policies to cover its liabilities under this agreement providing [as a minimum the levels of cover set out in Schedule 13 **OR** as a minimum the following levels of cover:
		1. public liability insurance with a limit of indemnity of at least £[AMOUNT] million in relation to any one claim or series of claims;
		2. employer's liability insurance with a limit of at least £[AMOUNT] million per claim **OR** in accordance with any legal requirement for the time being in force in relation to any one claim or series of claims;
		3. professional indemnity insurance with a limit of indemnity of not less than £[ AMOUNT] million in relation to any one claim or series of claims and shall ensure that all professional consultants or Sub-Contractors involved in the provision of the Services hold and maintain appropriate cover;
		4. product liability insurance with a limit of at least £[IAMOUNT] million in relation to any one claim or series of claims,]

(the Required Insurances). The cover shall be in respect of all risks which may be incurred by the Supplier, arising out of the Supplier's performance of the agreement, including death or personal injury, loss of or damage to property or any other loss. Such policies shall include cover in respect of any financial loss arising from any advice given or omitted to be given by the Supplier.

* 1. The Supplier shall give the Authority, on request, copies of all insurance policies referred to in this clause or a broker's verification of insurance to demonstrate that the Required Insurances are in place, together with receipts or other evidence of payment of the latest premiums due under those policies.
	2. If, for whatever reason, the Supplier fails to give effect to and maintain the Required Insurances, the Authority may make alternative arrangements to protect its interests and may recover the costs of such arrangements from the Supplier.
	3. The terms of any insurance or the amount of cover shall not relieve the Supplier of any liabilities under the agreement.
	4. [The Supplier shall hold and maintain the Required Insurances for a minimum of six years following expiry or earlier termination of the agreement.]

Information

1. Freedom of information
	1. The Supplier acknowledges that the Authority is subject to the requirements of the FOIA and the EIRs. The Supplier shall:
		1. provide all necessary assistance and cooperation as reasonably requested by the Authority to enable the Authority to comply with its obligations under the FOIA and EIRs;
		2. transfer to the Authority all Requests for Information relating to this agreement that it receives as soon as practicable and in any event within 2 Working Days of receipt;
		3. provide the Authority with a copy of all Information belonging to the Authority requested in the Request for Information which is in its possession or control in the form that the Authority requires within 5 Working Days (or such other period as the Authority may reasonably specify) of the Authority's request for such Information; and
		4. not respond directly to a Request for Information unless authorised in writing to do so by the Authority.
	2. The Supplier acknowledges that the Authority may be required under the FOIA and EIRs to disclose Information (including Commercially Sensitive Information) without consulting or obtaining consent from the Supplier. The Authority shall take reasonable steps to notify the Supplier of a Request for Information (in accordance with the Cabinet Office's Freedom of Information Code of Practice issued under section 45 of the FOIA) to the extent that it is permissible and reasonably practical for it to do so but (notwithstanding any other provision in this agreement) the Authority shall be responsible for determining in its absolute discretion whether any Commercially Sensitive Information or any other information is exempt from disclosure in accordance with the FOIA or the EIRs.
	3. Notwithstanding any other term of this agreement, the Supplier consents to the publication of this agreement in its entirety (including variations), subject only to the redaction of information that the Authority considers is exempt from disclosure in accordance with the provisions of the FOIA and EIRs.
	4. The Authority shall, prior to publication, consult with the Supplier on the manner and format of publication and to inform its decision regarding any redactions but shall have the final decision in its absolute discretion. The Supplier shall assist and co-operate with the Authority to enable the Authority to publish this agreement.
2. Data processing
	1. Both parties will comply with all applicable requirements of the Data Protection Legislation. This clause 25 is in addition to, and does not relieve, remove or replace, a party's obligations or rights under the Data Protection Legislation.
	2. The parties acknowledge that for the purposes of the Data Protection Legislation, the Authority is the Controller and the Supplier is the Processor. Schedule 14 sets out the scope, nature and purpose of processing by the Supplier, the duration of the processing and the types of Personal Data and categories of Data Subject.
	3. Without prejudice to the generality of clause 25.1, the Authority will ensure that it has all necessary appropriate consents and notices in place to enable lawful transfer of the Personal Data to the Supplier for the duration and purposes of this agreement.
	4. Without prejudice to the generality of clause 25.1, the Supplier shall, in relation to any Personal Data processed in connection with the performance by the Supplier of its obligations under this agreement:
		1. process that Personal Data only on the documented written instructions of the Authority [which are set out in Schedule 14], unless the Supplier is required by Domestic Law to otherwise process that Personal Data. Where the Supplier is relying on Domestic Law as the basis for processing Personal Data, the Supplier shall promptly notify the Authority of this before performing the processing required by Domestic Law unless the Domestic Law prohibits the Supplier from so notifying the Authority;
		2. ensure that it has in place appropriate technical and organisational measures (as defined in the Data Protection Legislation), reviewed and approved by the Authority, to protect against unauthorised or unlawful processing of Personal Data and against accidental loss or destruction of, or damage to, Personal Data, appropriate to the harm that might result from the unauthorised or unlawful processing or accidental loss, destruction or damage and the nature of the data to be protected, having regard to the state of technological development and the cost of implementing any measures (those measures may include, where appropriate, pseudonymising and encrypting Personal Data, ensuring confidentiality, integrity, availability and resilience of its systems and services, ensuring that availability of and access to Personal Data can be restored in a timely manner after an incident, and regularly assessing and evaluating the effectiveness of the technical and organisational measures adopted by it);
		3. ensure that all personnel who have access to and/or process Personal Data are obliged to keep the Personal Data confidential;
		4. not transfer any Personal Data outside of the UK unless the prior written consent of the Authority has been obtained and the following conditions are fulfilled:
			1. the Authority or the Supplier has provided appropriate safeguards in relation to the transfer;
			2. the Data Subject has enforceable rights and effective remedies;
			3. the Supplier complies with its obligations under the Data Protection Legislation by providing an adequate level of protection to any Personal Data that is transferred; and
			4. the Supplier complies with the reasonable instructions notified to it in advance by the Authority with respect to the processing of the Personal Data;
		5. notify the Authority immediately if it receives:
			1. a request from a Data Subject to have access to that person's Personal Data;
			2. a request to rectify, block or erase any Personal Data;
			3. receives any other request, complaint or communication relating to either Party's obligations under the Data Protection Legislation (including any communication from the Information Commissioner);
		6. assist the Authority in responding to any request from a Data Subject and in ensuring compliance with the Authority's obligations under the Data Protection Legislation with respect to security, breach notifications, impact assessments and consultations with supervisory authorities or regulators;
		7. notify the Authority without undue delay on becoming aware of a Personal Data breach including without limitation any event that results, or may result, in unauthorised access, loss, destruction, or alteration of Personal Data in breach of this agreement;
		8. at the written direction of the Authority, delete or return Personal Data and copies thereof to the Customer on termination or expiry of the agreement unless required by Domestic Law to store the Personal Data;
		9. maintain complete and accurate records and information to demonstrate its compliance with this clause 25 and allow for audits by the Authority or the Authority's designated auditor pursuant to clause 27 and immediately inform the Authority if, in the opinion of the Supplier, an instruction infringes the Data Protection Legislation.
	5. The Supplier's liability for losses arising from breaches of this clause is as set out in clause 22.7(a).
	6. Where the Supplier wishes to appoint a subprocessor to process any Personal Data relating to this agreement, such subprocessor shall constitute a Sub-Contractor and the Supplier shall:
		1. notify the Authority in writing of the intended processing by the Sub-Contractor;
		2. obtain prior written consent from the Authority;
		3. enter into a written agreement incorporating terms which are substantially similar to those set out in this clause 25.
	7. Either party may, at any time on not less than 30 Working Days' written notice to the other party, revise this clause 25 by replacing it with any applicable controller to processor standard clauses or similar terms forming part of an applicable certification scheme (which shall apply when replaced by attachment to this agreement).
3. Confidentiality
	1. The provisions of this clause do not apply to any Confidential information which:
		1. is or becomes available to the public (other than as a result of its disclosure by the receiving party or its Representatives in breach of this clause);
		2. was available to the receiving party on a non-confidential basis before disclosure by the disclosing party;
		3. was, is, or becomes available to the receiving party on a non-confidential basis from a person who, to the receiving party's knowledge, is not bound by a confidentiality agreement with the disclosing party or otherwise prohibited from disclosing the information to the receiving party;
		4. the parties agree in writing is not confidential or may be disclosed;
		5. which is disclosed by the Authority on a confidential basis to any central government or regulatory body.
	2. Each party shall keep the other party's Confidential Information secret and confidential and shall not:
		1. use such Confidential Information except for the purpose of exercising or performing its rights and obligations under or in connection with this agreement (Permitted Purpose); or
		2. disclose such Confidential information in whole or in part to any third party, except as expressly permitted by this clause 26.
	3. A party may disclose the other party's Confidential information to those of its Representatives who need to know such Confidential Information for the Permitted Purpose, provided that:
		1. it informs such Representatives of the confidential nature of the Confidential Information before disclosure; and
		2. it procures that its Representatives shall, in relation to any Confidential Information disclosed to them, comply with the obligations set out in this clause as if they were a party to this agreement,
		3. and at all times, it is liable for the failure of any Representatives to comply with the obligations set out in this clause 26.2*.*
	4. A party may disclose Confidential Information to the extent such Confidential Information is required to be disclosed by law (including under the FOIA or EIRs), by any governmental or other regulatory authority or by a court or other authority of competent jurisdiction provided that, to the extent it is legally permitted to do so, it gives the other party as much notice of the disclosure as possible.
	5. The provisions of this clause 26 shall survive for a period of 6 years from the Termination Date.
4. Audit
	1. During the Term and for a period of 6 years after the Termination Date, the Supplier shall allow the Authority (acting by itself or through its Representatives) to access any of the Supplier's premises, systems, Supplier Personnel and relevant records as may reasonably be required to:
		1. fulfil any legally enforceable request by any regulatory body;
		2. verify the accuracy of Charges or identify suspected fraud;
		3. review the integrity, confidentiality and security of any data relating to the Authority or any service users;
		4. review the Supplier's compliance with the Data Protection Legislation and the FOIA, in accordance with clause 25 (Data Protection) and clause 24 (Freedom of Information), and any other legislation applicable to the Services; or
		5. verify that the Services are being provided and all obligations of the Supplier are being performed in accordance with this agreement.
	2. Except where an audit is imposed on the Authority by a regulatory body or where the Authority has reasonable grounds for believing that the Supplier has not complied with its obligations under this agreement, the Authority may not conduct an audit under this clause 27 more than twice in any calendar year.
	3. The Authority shall use its reasonable endeavours to ensure that the conduct of each audit does not unreasonably disrupt the Supplier or delay the provision of the Services.
	4. Subject to the Authority's obligations of confidentiality, the Supplier shall on demand provide the Authority and any relevant regulatory body (and/or their agents or representatives) with all reasonable co-operation and assistance in relation to each audit, including:
		1. all information requested by the above persons within the permitted scope of the audit;
		2. reasonable access to any sites and to any equipment used (whether exclusively or non-exclusively) in the performance of the Services; and
		3. access to the Supplier Personnel.
	5. The Authority shall endeavour to (but is not obliged to) provide at least [15] Working Days' notice of its intention or, where possible, a regulatory body's intention, to conduct an audit.
	6. The parties agree that they shall bear their own respective costs and expenses incurred in respect of compliance with their obligations under this clause, unless the audit identifies a material failure by the Supplier to perform its obligations under this agreement in any material manner in which case the Supplier shall reimburse the Authority for all the Authority's reasonable costs incurred in the course of the audit.
	7. If an audit identifies that:
		1. the Supplier has failed to perform its obligations under this agreement, the provisions of clause 29 shall apply;
		2. the Authority has overpaid any Charges, the Supplier shall pay to the Authority the amount overpaid within 20 days from the date of receipt of an invoice or notice to do so. The Authority may deduct the relevant amount from the Charges if the Supplier fails to make this payment; and
		3. the Authority has underpaid any Charges, the Authority shall pay to the Supplier the amount of the underpayment within 20 days from the date of receipt of an invoice for such amount.
5. Intellectual property
	1. In the absence of prior written agreement by the Authority to the contrary, all Intellectual Property Rights created by the Supplier or Supplier Personnel:
		1. in the course of performing the Services; or
		2. exclusively for the purpose of performing the Services,

shall vest in the Authority on creation.

* 1. The Supplier shall indemnify the Authority against all claims, demands, actions, costs, expenses (including legal costs and disbursements on a solicitor and client basis), losses and damages arising from or incurred by reason of any infringement or alleged infringement (including the defence of such alleged infringement) of any Intellectual Property Right by the availability of the Services, except to the extent that they have been caused by or contributed to by the Authority's acts or omissions.
1. Remediation Plan Process
	1. Subject to Clause 29.2, if the Supplier is in default in complying with any of its obligations under this agreement and the default is capable of remedy, the Authority may not terminate this agreement without first operating the Remediation Plan Process. If the Supplier commits such a default, the Authority shall give a Remediation Notice to the Supplier which shall specify the default in outline and the actions the Supplier needs to take to remedy the default.
	2. The Authority shall be under no obligation to initiate the Remediation Plan Process if it issues a notice to terminate in the circumstances set out in clause 30.1(a), clause 30.1(d), clause 30.1(e), clause 30.1(f), clause 30.1(g), clause 30.1(h)[, clause 30.1(i)] and clause 30.3 (or a notice of an intention to terminate under clause 30.2).
	3. Within [NUMBER] Working Days of receipt of a Remediation Notice, the Supplier shall:
		1. submit a draft Remediation Plan, even if it disputes that it is responsible for the matters which are the subject of the Remediation Notice; or
		2. inform the Authority that it does not intend to submit a Remediation Plan, in which event the Authority shall be entitled to serve a Termination Notice.
	4. The Authority shall either approve the draft Remediation Plan within [NUMBER] Working Days of its receipt pursuant to Clause 29.3(a), or it shall inform the Supplier why it cannot accept the draft Remediation Plan. In such circumstances, the Supplier shall address all such concerns in a revised Remediation Plan, which it shall submit to the Authority within [NUMBER] Working Days of its receipt of the Authority's comments. If no such notice is given, the Supplier's draft Remediation Plan shall be deemed to be agreed.
	5. Once agreed, the Supplier shall immediately start work on the actions set out in the Remediation Plan.
	6. If, despite the measures taken under clause 29.4, a Remediation Plan cannot be agreed within [NUMBER] Working Days then the Authority may elect to end the Remediation Plan Process and serve a Termination Notice.
	7. If a Remediation Plan is agreed between the parties, but the Supplier fails to implement or successfully complete the Remediation Plan by the required completion date, the Authority may:
		1. terminate this agreement by serving a Termination Notice;
		2. give the Supplier a further opportunity to resume full implementation of the Remediation Plan; or
		3. refer the matter for resolution under the Dispute Resolution Procedure.
	8. If, despite the measures taken under clause 29.7, the Supplier fails to implement the Remediation Plan in accordance with its terms, the Authority may elect to end the Remediation Plan Process and refer the matter for resolution by the Dispute Resolution Procedure or serve a Termination Notice.
	9. The Authority shall not be obliged to follow the Remediation Plan Process if there is a repetition of substantially the same default by the Supplier as had previously been addressed in a Remediation Plan within a period of [NUMBER] months following the conclusion of such previous Remediation Plan. In such event, the Authority may serve a Termination Notice.

Termination

1. Termination
	1. Without affecting any other right or remedy available to it, and subject to clause 29, the Authority may terminate this agreement with immediate effect or on the date specified in the Termination Notice by giving written notice to the Supplier if one or more of the following circumstances occurs or exists:
		1. if the Supplier is in material breach of this agreement, which is irremediable;
		2. the parties fail to agree the Remediation Plan in accordance with the Remediation Plan Process;
		3. the Supplier fails to implement or successfully complete the Remediation Plan in accordance with the Remediation Plan Process;
		4. the circumstances referred to in clause 29.9 occur;
		5. a Consistent Failure has occurred;
		6. a Catastrophic Failure has occurred;
		7. if there is an Insolvency Event;
		8. if the Authority elects to terminate pursuant to clause 33.6;
		9. [if there is a change of control of the Supplier within the meaning of section 1124 of the Corporation Tax Act 2010 to which the Authority reasonably objects, provided that the Authority serves its Termination Notice within [NUMBER] months of the date on which the Supplier informs the Authority (by written notice) of the change of control or on which the Authority otherwise becomes aware of the change of control.]
	2. The Authority may give the Supplier written notice of its intention to terminate if it considers that a termination ground listed in [regulation 73(1) of the Public Contracts Regulations 2015 (SI 2015/102) **OR** section 78(2) of the Procurement Act 2023] applies. A notice of an intention to terminate under this clause must:
		1. set out which termination ground the Authority considers applies pursuant to [section 73(1) of the Public Contracts Regulations 2015 (SI 2015/102) **OR** section 78(2) of the Procurement Act 2023] together with the Authority's reasons for deciding to terminate on this basis;
		2. invite the Supplier to make representations to the Authority about the existence of the termination ground and the Authority's decision to terminate;
		3. specify the means by which, and the time by which, such representations must be made[. **OR** ;and]
		4. [insofar as it states the Authority's intention to terminate by reference to the status of a Sub-contractor under section 78(2)(b) or (c) of the Procurement Act 2023, specify a time by which the Supplier may terminate the Subcontract and, if necessary, appoint an alternative Subcontractor.]
	3. On expiry of the time for the Supplier to make representations under clause 30.2(c), if, after considering any representations, the Authority is satisfied that the termination ground applies, it may terminate the agreement with immediate effect by giving final written notice to the Supplier.
	4. Either party may, during the continuance of a Force Majeure Event, terminate this agreement if the circumstances in clause 32.6 or clause 32.7 arise.
	5. The Supplier may terminate this agreement in the event that the Authority commits a Termination Payment Default by giving 30 days' written notice to the Authority. In the event that the Authority remedies the Termination Payment Default in the 30 day notice period, the Supplier's notice to terminate this agreement shall be deemed to have been withdrawn.
2. [Termination on notice]

Without affecting any other right or remedy available to it, the Authority may terminate this agreement at any time by giving [NUMBER] months' written notice to the Supplier.

1. Force majeure
	1. Subject to clause 32.3, a party (Affected Party) shall not be liable for any failure or delay in performing any of its obligations under this agreement for so long as, and to the extent that, its performance is [directly[ prevent, hindered or delayed by a Force Majeure.
	2. For so long as the Affected Party's liability in relation to any of its obligations is suspended under clause 32.1, the other party shall not be liable for any failure or delay in performing its corresponding obligations.
	3. clause 32.1 will only apply if the Affected Party:
		1. as soon as reasonably practicable after the start of the Force Majeure [but not later than [NUMBER] days from its start], notifies the other party in writing of the Force Majeure, the date on which it started, its likely or potential duration, and the effect of the Force Majeure on the Affected Party's ability to perform any of its obligations under this agreement; and
		2. took reasonable precautions to prevent or minimise the Force Majeure including implementing and complying with an effective business continuity plan [or Disaster Recovery Plan in accordance with clause 9], except where compliance with the business continuity plan [or Disaster Recovery Plan] is itself affected by the Force Majeure;
		3. uses all reasonable endeavours to mitigate the effect of the Force Majeure on the performance of its obligations [(including by accepting non-contractual performance by the other party, provided this causes no [material] [commercial] detriment to the Affected Party and can achieve the same result as contractual performance would have done [in all material respects].
	4. The Affected Party shall keep the other party informed of its endeavours under clause 32.3(c) and their outcome [promptly on request **OR** in weekly written reports].]
	5. If the Supplier is relieved from providing the Services under this clause, it shall permit and co-operate with any efforts that the Authority may make to obtain alternative supplies of those Services.
	6. If the Affected Party has not resumed full performance of any obligations suspended under clause 32.1 within [NUMBER] days after [giving notice of] the start of the Force Majeure, the other party may terminate this agreement by giving [not less than [[NUMBER] days'] written notice to the Affected Party[, provided that the other party exercises this right within [PERIOD[ of it arising].
	7. If the Affected Party has complied with clause 32.3(c), but is unable to resume substantive performance of its core obligations suspended under clause 32.1 within [NUMBER] days after giving notice of the Force Majeure, the Affected Party may terminate this agreement by giving not less than [NUMBER] days' written notice to the other party[, provided that the Affected Party exercises this right within [PERIOD] of it arising].
2. Prevention of bribery
	1. The Supplier represents and warrants that neither it, nor any Supplier Personnel:
		1. has committed a Prohibited Act;
		2. to the best of its knowledge has been or is subject to an investigation, inquiry or enforcement proceedings by a governmental, administrative or regulatory body regarding any Prohibited Act or alleged Prohibited Act; or
		3. has been listed by any government department or agency as being debarred, suspended, proposed for suspension or debarment, or otherwise ineligible for participation in government procurement programmes or contracts on the grounds of a Prohibited Act.
	2. The Supplier shall promptly notify the Authority if, at any time during the Term, its circumstances, knowledge or awareness changes such that it would not be able to repeat the warranties set out in clause 33.1 at the relevant time.
	3. The Suppler shall (and shall procure that its Supplier Personnel shall) during the Term:
		1. not commit a Prohibited Act;
		2. not do or omit to do anything that would cause the Authority or any of the Authority's employees, consultants, contractors, sub-contractors or agents to contravene any of the Relevant Requirements or otherwise incur any liability in relation to the Relevant Requirements;
		3. [comply with the Authority's Anti-bribery and Anti-Corruption Policy as updated from time to time and set out in Schedule 1 **OR** have and maintain in place its own policies and procedures to ensure compliance with the Relevant Requirements and prevent occurrence of a Prohibited Act;]
		4. notify the Authority (in writing) if it becomes aware of any breach of clause 33.3(a) or clause 33.3(b), or has reason to believe that it or any person associated with it has received a request or demand for any undue financial or other advantage [in connection with performance of this agreement].
	4. The Supplier shall maintain appropriate and up to date records showing all payments made by the Supplier in connection with this agreement and the steps taken to comply with its obligations under clause 33.3.
	5. The Supplier shall allow the Authority and its third party representatives to audit any of the Supplier's records and any other relevant documentation in accordance with clause 27.
	6. If the Supplier is in default under this clause 33 the Authority may by notice:
		1. require the Supplier to remove from performance of this agreement any Supplier Personnel whose acts or omissions have caused the default; or
		2. immediately terminate this agreement.
	7. Any notice served by the Authority under clause 33.6 shall specify the nature of the Prohibited Act, the identity of the Party who the Authority believes has committed the Prohibited Act and the action that the Authority has elected to take (including, where relevant, the date on which this agreement shall terminate).
3. Modern slavery
	1. The Supplier shall:
		1. comply with all applicable anti-slavery and human trafficking laws, statutes, regulations [and codes] from time to time in force (Anti-slavery Laws) including [but not limited to] the Modern Slavery Act 2015 [and [OTHER]];
		2. comply with any Authority's Anti-Slavery Policy;
		3. [not engage in any activity, practice or conduct that would constitute an offence under sections 1, 2 or 4 of the Modern Slavery Act 2015 if such activity, practice or conduct had been carried out in England and Wales;]
		4. include in its contracts with its Sub-Contractors anti-slavery and human trafficking provisions that are at least as onerous as those set out in this clause 34; [and]
		5. notify the Authority (in writing) as soon as it becomes aware of any breach or suspected breach of clause 34.1 [; and **OR** .]
		6. [prepare and deliver to the Authority, by [DATE] each year, an annual slavery and human trafficking report setting out the steps it has taken to ensure that slavery and human trafficking is not taking place in any of its supply chains or in any part of its business.]
	2. The Supplier represents and warrants throughout the Term that:
		1. [its responses to the Authority's slavery and human trafficking due diligence questionnaire are complete and accurate;]
		2. neither the Supplier nor any of its officers, employees [or Sub-Contractors]:
			1. has been convicted of any offence involving slavery and human trafficking anywhere in the world; or
			2. [having made reasonable enquiries, so far as it is aware **OR** to the best of its knowledge,] has been or is the subject of any investigation, inquiry or enforcement proceedings by any governmental, administrative or regulatory body regarding any offence or alleged offence of or in connection with slavery and human trafficking[. **OR**; or]
			3. been listed by any government department or agency as being debarred, suspended, or proposed for suspension or debarment from participation in public procurement programmes or otherwise been excluded from a public procurement procedure on grounds relating to forced labour or modern slavery offences or misconduct.
	3. The Supplier shall implement due diligence procedures for its Sub-Contractors [or any part of its supply chain performing obligations under this agreement] to ensure that there is no slavery or human trafficking taking place.
	4. [The Supplier undertakes not to purchase any [[RESOURCE] **OR** [RAW MATERIALS] **OR** [livestock **OR** products] [from [COUNTRY]] that has been sourced from [producers **OR** farmers **OR** manufacturers] using forced labour or child labour in its [operations **OR** [farming] practices].]
	5. The Supplier shall:
		1. maintain a complete set of records to trace the supply chain of all Services provided to the Authority in connection with this agreement; [and]
		2. [without prejudice to clause 27, if the Authority reasonably suspects the Supplier of breach of clause 34, permit the Authority and its third party representatives to have access to and take copies of any records and any other information at the Supplier's premises and to meet with the Supplier’s personnel to audit the Supplier’s compliance with its obligations under this clause 34; [and]
		3. implement annual audits of its compliance [and its Sub-Contractors' compliance] with the Anti-Slavery Policy, either directly or through a third party auditor. The first set of audits shall be completed by [DATE].
	6. The Supplier shall:
		1. implement a system of training for its employees[, and Sub-Contractors] to ensure compliance with the Anti-Slavery Policy and Anti-slavery Laws;
		2. keep a record of all training offered and completed by its employees[, and subcontractors] to ensure compliance with the Anti-Slavery Policy and Anti-slavery Laws and shall make a copy of the record available to the Authority on request.
4. Consequences of termination or expiry
	1. On the expiry of the Term or if this agreement is terminated for any reason, the provisions of the Exit Management Plan shall come into effect and the Supplier shall co-operate fully with the Authority to ensure an orderly migration of the Services to the Authority or, at the Authority's request, a Replacement Supplier.
	2. On termination or expiry of this agreement and on satisfactory completion of the Exit Management Plan (or where reasonably so required by the Authority before such completion) the Supplier shall procure that all data and other material belonging to the Authority (and all media of any nature containing information and data belonging to the Authority or relating to the Services), shall be delivered to the Authority forthwith and the Supplier [Authorised Representative or Chief Executive Officer] shall certify full compliance with this clause.
	3. Any provision of this agreement that expressly or by implication is intended to come into or continue in force on or after termination or expiry, including clause 5.3 (provision of records), clause 21 (Indemnities), clause 22 (Limitation of Liability), clause 23 (Insurance), clause 24 (Freedom of Information), clause 25 (Data Processing), clause 26 (Confidentiality), clause 27 (Audit) and this clause 3clause 34 (Consequences of termination), shall remain in full force and effect.
	4. Termination or expiry of this agreement shall not affect any rights, remedies, obligations or liabilities of the parties that have accrued up to the date of termination or expiry, including the right to claim damages in respect of any breach of the agreement which existed at or before the Termination Date.

General provisions

1. [Non-solicitation]

In order to protect each other's legitimate business interest, neither party shall (except with the prior written consent of the other) during the term of this agreement[, and for a period of one year thereafter,] solicit or attempt to solicit or entice away any senior staff of the other party who have been engaged or employed in the provision of the Services or the management of this agreement or any significant part thereof either as principal, agent, employee, independent contractor or in any other form of employment or engagement other than by means of an open national advertising campaign and not specifically targeted at such staff of the other party.

1. Waiver
	1. A waiver of any right or remedy is only effective if given in writing [and shall not be deemed a waiver of any subsequent right or remedy].
	2. A delay or failure to exercise, or the single or partial exercise of, any right or remedy does not waive that or any other right or remedy, nor does it prevent or restrict the further exercise of that or any other right or remedy.
2. Rights and remedies

[Except as expressly provided in this agreement, the **OR** The] rights and remedies provided under this agreement are in addition to, and not exclusive of, any rights or remedies provided by law.

1. Severance
	1. If any provision or part-provision of this agreement is or becomes invalid, illegal or unenforceable, it shall be deemed deleted, but that shall not affect the validity and enforceability of the rest of this agreement.
	2. If any provision or part-provision of this agreement is deemed deleted under clause 39.1, the parties shall negotiate in good faith to agree a replacement provision that, to the greatest extent possible, achieves the intended commercial result of the original provision.
2. No partnership or agency
	1. Nothing in this agreement is intended to, or shall be deemed to, establish any partnership or joint venture between any of the parties, constitute any party the agent of another party, or authorise any party to make or enter into any commitments for or on behalf of any other party.
	2. Each party confirms it is acting on its own behalf and not for the benefit of any other person.
3. Third party rights
	1. [Unless it expressly states otherwise, this **OR** This] agreement does not give rise to any rights under the Contracts (Rights of Third Parties) Act 1999 to enforce any term of this agreement.
	2. [The rights of the parties to terminate, rescind or agree any variation, waiver or settlement under this agreement are not subject to the consent of any other person.]
4. Assignment and other dealings
	1. The Authority may at any time assign, mortgage, charge, subcontract, delegate, declare a trust over or deal in any other manner with any or all of its rights and obligations under this agreement, provided that it gives prior written notice of such dealing to the Supplier.
	2. The Supplier shall not assign, transfer, mortgage, charge, subcontract, delegate, declare a trust over or deal in any other manner with any of its rights and obligations under this agreement without the prior written consent of the Authority (such consent not to be unreasonably withheld or delayed).
5. Publicity

The Supplier shall not:

* + 1. make any press announcements or publicise this agreement or its contents in any way; or
		2. use the Authority's name or logo in any promotion or marketing or announcement of orders,

except as required by law, any government or regulatory authority, any court or other authority of competent jurisdiction, without the prior written consent of the Authority, which shall not be unreasonably withheld or delayed.

1. Notices
	1. Any notice given to a party under or in connection with this contract shall be in writing marked for the attention of the party's Authorised Representative and shall be:
		1. delivered by hand or by pre-paid first-class post or other next working day delivery service at its registered office (if a company) or its principal place of business (in any other case); or
	2. Any notice shall be deemed to have been received:
		1. If delivered by hand, at the time the notice is left at the proper address;
		2. if sent by pre-paid first-class post or other next working day delivery service, at 9.00 am on the second Working Day after posting; or
		3. if sent by email, at the time of transmission, or if this time falls outside Working Hours in the place of receipt, when Working Hours resume.]
	3. This clause does not apply to the service of any proceedings or other documents in any legal action or, where applicable, any arbitration or other method of dispute resolution.
2. Entire agreement
	1. This agreement constitutes the entire agreement between the parties and supersedes and extinguishes all previous and contemporaneous agreements, promises, assurances and understandings between them, whether written or oral, relating to its subject matter.
	2. Each party acknowledges that in entering into this agreement it does not rely on [, and shall have no remedies in respect of,] any statement, representation, assurance or warranty (whether made innocently or negligently) that is not set out in this agreement.
	3. Each party agrees that it shall have no claim for innocent or negligent misrepresentation or negligent misstatement based on any statement in this agreement.
3. Variation

Subject to clause 18, no variation of this agreement shall be effective unless it is in writing and signed by the parties (or their Authorised Representatives).

1. Counterparts
	1. This agreement may be executed in any number of counterparts, each of which shall constitute a duplicate original of this agreement, but all the counterparts shall together constitute the one agreement.
	2. Transmission of [an executed counterpart of this agreement (but for the avoidance of doubt not just a signature page) **OR** the executed signature page of a counterpart of this agreement by email (in PDF, JPEG or other agreed format) takes effect as the transmission of an executed "wet-ink" counterpart of this agreement. If this method of transmission is adopted, without prejudice to the validity of the agreement thus made, each party shall on request provide the other with the "wet ink" hard copy original of their counterpart.
2. Governing law

This agreement and any dispute or claim arising out of or in connection with it or its subject matter or formation (including non-contractual disputes or claims) shall be governed by and construed in accordance with the law of England and Wales.

1. Jurisdiction

Each party irrevocably agrees that the courts of England and Wales shall have exclusive jurisdiction to settle any dispute or claim arising out of or in connection with this agreement or its subject matter or formation (including non-contractual disputes or claims).

This agreement has been entered into on the date stated at the beginning of it.

|  |  |  |
| --- | --- | --- |
| Signed by [NAME OF DIRECTOR] for and on behalf of [NAME OF BUYER] |  | ....................Director |
|  |
|  |
| Signed by [NAME OF DIRECTOR] for and on behalf of [NAME OF SUPPLIER] |  | ....................Director |
|  |
|  |

1. Specification
2. Performance regime
3. KPIs
4. The KPIs
	1. The KPIs which the Parties have agreed shall be used to measure the performance of the Services by the Supplier are contained in the below table:
	2. The Supplier shall monitor its performance against each Target KPI and shall send the Authority a report detailing the Achieved KPIs in accordance with Schedule 5.

|  |  |
| --- | --- |
| KPI Ref. | KPI Name |
| **Purpose** | *<Brief description of requirement for this KPI>* |
| **Definitions** | *<Brief definition of the measures in this KPI>* |
| **Method** | *<Brief methodology of the raw data collected showing any calculations to convert to a score/average value/percentage/etc.>* |
| **Target KPI** | *<[Number]%* |
| **Example** | *<Worked example of example data, with workings shown to calculate the performance>* |
| **Data Source** | *<State the data source (e.g. Database name and report number)>* |
| **Data Provider(s)** | *<State person or team responsible for providing the data>* |
| **Data Validation** | <Brief methodology of how data is to be validation, e.g. sample size/percentage of checks to be undertaken, and the frequency of these checks, it may be necessary to only check periodically. It is good practice for the client team to validate data provided by the service provider to ensure compliance and confidence with the data provided> |
| **Data Validator(s)** | *<State person or team responsible for validating the data>*  |
| **KPI Owners** | *<State person or team responsible for the out-turn performance data, who will be accountable to create/activate performance improvement plan should performance fall below agreed tolerances>* |

1. [Service credits]
2. [Calculation of service credits
	1. Service Credits shall accrue for any Service Failure and shall be calculated in accordance with this Schedule.
	2. If the level of performance of the Supplier during a measurement period achieves the Target KPI, no service points shall accrue to the Supplier in respect of that KPI.
	3. If there is a Service Failure in the relevant measurement period:
		1. the number of service points that shall accrue to the Supplier in respect of a Service Failure shall be the applicable number as set out in the table below depending on whether the Service Failure is a Minor Failure, a Serious Failure or a Severe Failure. Service credits shall be calculated in accordance with the following formula:

**Service credit payable per month = (Total number of service points/100) x Charges payable by the Authority for the period**.]

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **KPI No**. | **KPI title** | **Definition** | **Frequency of measurement** | **Category of Service Failure** | **Service points**  |
| KPI1 | [Availability] | [INSERT DEFINITION OR REFER TO RELEVANT PARAGRAPH] |   | Target KPI: [[NUMBER]%]Minor failure: [[NUMBER]%- [NUMBER]%]Serious failure: [[NUMBER]%- [NUMBER]%]Severe failure: [NUMBER]%-[NUMBER%]KPI threshold: [below [NUMBER]%] | 0[1][2][3][4] |
| KPI2 | [NAME OF KPI] | [INSERT DEFINITION OR REFER TO RELEVANT PARAGRAPH] |   | Target KPI: [[NUMBER]]Minor failure: [[ NUMBER]]Serious failure: [[ NUMBER]]Severe failure: [[ NUMBER]]KPI threshold: [[INSERT]]  | 0[1][2][3][4] |
| KPI3 | [NAME OF KPI] | [DEFINITION] |   | Target KPI: [NUMBER] Minor failure: [[ NUMBER] ]Serious failure: [[NUMBER] ]Severe failure: [[INSERT NUMBER] ]KPI threshold: [[NUMBER] ]  | 0[1][2][3][4] |
| KPI4 | [NAME OF KPI] | [DEFINITION ] |   | Target KPI: [INSERT NUMBER] %Minor failure: [[NUMBER]%- [NUMBER]%]Serious failure: [[ NUMBER] % -[NUMBER] %]Severe failure: [[ NUMBER]% - [ NUMBER]%]KPI threshold: [[NUMBER]% - [NUMBER]%]  | 0[1][2][3][4] |

**OR**

* + 1. The number of service credits payable shall be the applicable number set out in the table below depending on the Achieved KPI.

|  |  |  |
| --- | --- | --- |
| **KPI achieved** | **Service Credit payable** | **Supplier's performance** |
| [NUMBER]% on target (Target KPI) | None | Contract performing well |
| [NUMBER]-[NUMBER% on target | [NUMBER]% of applicable Charges for period | Minor under performance |
| [NUMBER]-[NUMBER]% on target | [NUMBER]% of applicable Charges for period | Contract under performing. Supplier to implement recovery programme |
| [NUMBER]-[NUMBER]% on target | [NUMBER]% of applicable Charges for period | Major under performance. Supplier to implement recovery programme |
| Less than [NUMBER]% on target | [NUMBER]% of applicable Charges for period | Supplier guilty of Consistent Failure and contract potentially subject to termination |

**OR**

* + 1. [ [OTHER PERFORMANCE REGIME.]]
1. Consistent failure
2. Consistent failure

In this agreement, Consistent Failure shall mean:

* + 1. a failure to meet
			1. 5 or more of the Target KPIs labelled ["Red"] in a rolling [NUMBER] month period; or
			2. 10 or more Target KPIs labelled ["Green"] in a rolling [NUMBER] month period.]

**OR**

* + - 1. [[INSERT NUMBER] or more Target KPIs in a rolling [NUMBER] month period.]

**[AND/OR]**

* + 1. [the Supplier accruing Service Credits in any period of [NUMBER] consecutive months, or any [NUMBER] months in a rolling 12-month period, in excess of £[AMOUNT].]

**[AND/OR]**

* + 1. [the Authority serving [NUMBER] Remediation Notices in a rolling [INSERT NUMBER] month period.]

**[AND/OR]**

* + 1. [the Supplier repeatedly breaching any of the terms of this agreement in such a manner as to reasonably justify the opinion that its conduct is inconsistent with it having the intention or ability to give effect to the terms of this agreement.]
1. Supplier's Tender
2. Charges and payment
3. Calculation of the Charges

The Charges shall be calculated on the basis of the rates and prices set out in this Schedule.

1. Charges based on a fixed price

|  |  |
| --- | --- |
| **Service** | **Monthly cost (£)** |
| [INSERT RELEVANT PART OF SERVICES] | [INSERT FIGURE TO BE CHARGED TO AUTHORITY] |
| [INSERT RELEVANT PART OF SERVICES] | [INSERT FIGURE TO BE CHARGED TO AUTHORITY] |
| [INSERT RELEVANT PART OF SERVICES] | [INSERT FIGURE TO BE CHARGED TO AUTHORITY] |
| **TOTAL** | [INSERT FIGURE TO BE CHARGED TO AUTHORITY] |

1. Charges based on hourly rates

|  |  |
| --- | --- |
| **Hours of service in invoice period** | **Hourly rate (£)** |
| [Up to 100] | [INSERT FIGURE PER HOUR TO BE CHARGED TO AUTHORITY] |
| [101-200] | [INSERT FIGURE PER HOUR TO BE CHARGED TO AUTHORITY] |
| [201-300] | [INSERT FIGURE PER HOUR TO BE CHARGED TO AUTHORITY] |

1. Payment triggered by meeting milestones

|  |  |  |  |
| --- | --- | --- | --- |
| **Workstream** | **Milestone** | **Date completion expected** | **Charge payable on completion (£)** |
| [INSERT] | [INSERT DETAILS] | [INSERT DATE] | [INSERT FIGURE] |
| [INSERT] | [INSERT DETAILS] | [INSERT DATE] | [INSERT FIGURE] |
| [INSERT] | [INSERT DETAILS] | [INSERT DATE] | [INSERT FIGURE] |

1. Menu pricing

|  |  |
| --- | --- |
| **Type of Fixed Cost** | **Charges (£)** |
| [INSERT TYPE OF SERVICE TO BE PROVIDED] | [INSERT FIGURE (EXPRESSED AS UNIT COST OR HOURLY RATE) TO BE CHARGED TO AUTHORITY FOR THAT SERVICE] |
| [INSERT TYPE OF SERVICE OR GOODS TO BE PROVIDED] | [INSERT FIGURE (EXPRESSED AS UNIT COST OR HOURLY RATE) TO BE CHARGED TO AUTHORITY FOR THAT SERVICE] |
| [INSERT TYPE OF SERVICE OR GOODS TO BE PROVIDED] | [INSERT FIGURE (EXPRESSED AS UNIT COST OR HOURLY RATE) TO BE CHARGED TO AUTHORITY FOR THAT SERVICE] |
| [INSERT TYPE OF SERVICE OR GOODS TO BE PROVIDED] | [INSERT FIGURE (EXPRESSED AS UNIT COST OR HOURLY RATE) TO BE CHARGED TO AUTHORITY FOR THAT SERVICE] |

1. Payment Plan

[INSERT DETAILS OF WHEN INVOICES WILL BE SUBMITTED BY THE SUPPLIER AND WHEN THEY WILL BE DUE FOR PAYMENT]

1. Termination Payment Default

In the event that at any time undisputed Charges of £[AMOUNT] have been overdue for payment for a period of [60] days or more, the Authority will have committed a Termination Payment Default.

1. Contract management
2. Authorised representatives
	1. The Authority's initial Authorised Representative: [INSERT DETAILS]
	2. The Supplier's initial Authorised Representative: [INSERT DETAILS]
3. Key personnel

[INSERT DETAILS]

1. Reports
	1. Type

[INSERT DETAILS]

* 1. Contents

[INSERT DETAILS]

* 1. Frequency

[INSERT DETAILS]

* 1. Circulation list

[INSERT DETAILS]

1. [Disaster recovery]
2. Change control
3. General principles
	1. Where the Authority or the Supplier sees a need to change this agreement, the Authority may at any time request, and the Supplier may at any time recommend, such Change only in accordance with the Change Control Procedure set out in paragraph 2of this Schedule 7.
	2. Until such time as a Change is made in accordance with the Change Control Procedure, the Authority and the Supplier shall, unless otherwise agreed in writing, continue to perform this agreement in compliance with its terms before such Change.
	3. Any discussions which may take place between the Authority and the Supplier in connection with a request or recommendation before the authorisation of a resultant Change shall be without prejudice to the rights of either party.
	4. Any work undertaken by the Supplier and the Supplier Personnel which has not been authorised in advance by a Change, and which has not been otherwise agreed in accordance with the provisions of this Schedule 7, shall be undertaken entirely at the expense and liability of the Supplier.
4. Procedure
	1. Discussion between the Authority and the Supplier concerning a Change shall result in any one of the following:
		1. no further action being taken; or
		2. a request to change this agreement by the Authority; or
		3. a recommendation to change this agreement by the Supplier.
	2. Where a written request for a Change is received from the Authority, the Supplier shall, unless otherwise agreed, submit two copies of a Change Control Note signed by the Supplier to the Authority within three weeks of the date of the request.
	3. A recommendation to amend this agreement by the Supplier shall be submitted directly to the Authority in the form of two copies of a Change Control Note signed by the Supplier at the time of such recommendation. The Authority shall give its response to the Change Control Note within three weeks.
	4. Each Change Control Note shall contain:
		1. the title of the Change;
		2. the originator and date of the request or recommendation for the Change;
		3. the reason for the Change;
		4. full details of the Change, including any specifications;
		5. the price, if any, of the Change;
		6. a timetable for implementation, together with any proposals for acceptance of the Change;
		7. a schedule of payments if appropriate;
		8. details of the likely impact, if any, of the Change on other aspects of this agreement including:
			1. the timetable for the provision of the Change;
			2. the personnel to be provided;
			3. the Charges;
			4. the Documentation to be provided;
			5. the training to be provided;
			6. working arrangements;
			7. other contractual issues;
		9. the date of expiry of validity of the Change Control Note;
		10. provision for signature by the Authority and the Supplier; and
		11. if applicable, details of how costs incurred by the parties if the Change subsequently results in the termination of this agreement under clause 30.3 will be apportioned.
	5. For each Change Control Note submitted by the Supplier the Authority shall, within the period of the validity of the Change Control Note:
		1. allocate a sequential number to the Change Control Note; and
		2. evaluate the Change Control Note and, as appropriate:
			1. request further information;
			2. accept the Change Control Note by arranging for two copies of the Change Control Note to be signed by or on behalf of the Authority and return one of the copies to the Supplier; or
			3. notify the Supplier of the rejection of the Change Control Note.
	6. A Change Control Note signed by the Authority and by the Supplier shall constitute an amendment to this agreement.
5. [Benchmarking
6. Interpretation]

The definitions in this paragraph apply in this schedule.

[Benchmark Review: shall have the meaning in paragraph 2. ]

[Benchmarked Services: the Services taken as a whole.]

[Benchmarker: the independent third party appointed by the **Authority following discussions** with the Supplier under this Schedule 8.]

[Benchmarking Report: the report produced by the Benchmarker following a Benchmark Review.]

[Comparison Sample: a sample of organisations providing Equivalent Services identified in accordance with paragraph 5.1(d) of this Schedule 8.]

* 1. [Equivalent Services: services that are identical, or similar in all material respects, to the Services (including in terms of scope, specification, volume and quality of performance) that are generally available within the UK and are supplied to a customer similar in size and nature to the Authority over a similar period. ]
	2. [Median Price: in relation to the Equivalent Services provided by a Comparison Sample, the median price of the relevant services over the previous 12-month period. In the event that there are an even number of organisations in the Comparison Sample then the Median Price will be the arithmetic mean of the middle two prices.]
1. Benchmark Review
	1. The Authority may, by written notice, require a Benchmark Review of the Services in accordance with the provisions of this Schedule 8. The first Benchmark Review may not take place until at least [18] months after the Commencement Date and each subsequent Benchmark Review must be at least [12] months after the previous one.
	2. Subject to paragraph 2.4, if any Benchmark Review determines that the Charges do not represent Good Value (as defined in paragraph 3.2), then the Supplier shall, in accordance with Schedule 7 (Change Control) and within [three months] of completion of the Benchmark Review, make a proposal for a change to the Services, with Charges representing Good Value in accordance with the recommendations of the Benchmarker under paragraph 6.1(c), under which there will be a new Initial Term, and modifications may be made to the Services and the KPIs.
	3. [On receipt of the proposal from the Supplier under paragraph 2.2 the Authority shall have the option to:
		1. [accept the new proposal in which case the Parties shall record the change in accordance with Schedule 7; ]
		2. [reject the proposal and elect to continue to receive the Services on the existing basis; or]
		3. [reject the proposal and terminate this agreement on [three months'] notice in writing to the Supplier without cost other than the Charges up to the date of such termination.]
	4. [If the Supplier reasonably believes the Benchmarker has not complied with the provisions of this Schedule 8 in any material respects, or that the Benchmarker has made a manifest error in determining the results of the Benchmark Review, the Supplier may dispute the Benchmark Report and the matter shall be dealt with in accordance with the Dispute Resolution Procedure.]
2. [Purpose and scope of benchmark review
	1. [The purpose of the Benchmark Review shall be to establish whether the Services as a whole are Good Value.]
	2. [The Benchmarked Services as a whole shall be Good Value if the [Fees] [Charges] attributable to the Services are, having regard to the KPIs, less than or equal to [10]% more than the Median Price for Equivalent Services provided by a Comparison Sample.]
3. Appointment of Benchmarker
	1. [Each Benchmark Review shall be performed by an independent third party appointed by agreement between the parties. [If the parties cannot agree on the independent third party within [NUMBER] days of receipt by the Supplier of the Authority's written request, then the Benchmarker shall be [INSERT CONSULTANTS].] ]
	2. [The Authority has the right at any time to require the Benchmarker to enter into an appropriate and reasonable confidentiality undertaking directly with it. ]
	3. [Each party shall bear its own costs relating to a Benchmark Review, save that the costs and expenses of the Benchmarker shall be shared equally by the parties. ]
	4. [The Benchmarker shall conduct the Benchmark Review by applying the following general principles and criteria:
		1. [benchmarking shall be carried out in an independent and objective manner;]
		2. the Benchmarker shall be jointly instructed by the parties;
		3. benchmarking shall be truly comparative in respect of the technology, services and KPIs;
		4. benchmarking shall be structured and undertaken in a way that causes the minimum disruption possible; and
		5. immediately following selection of the Benchmarker, the parties and the Benchmarker shall agree the general principles and method of benchmarking.]
	5. [The Supplier shall not be deemed to be in breach for any failure to perform any obligation under this agreement (nor will it be liable for Service Credits) where such failure results from any disruption to the Supplier's performance as a result of disruption caused by the Benchmarker.]
4. [Benchmarking process
	1. [The Authority's instructions to the Benchmarker shall require the Benchmarker to produce, and to send to each party for approval, a draft plan for the Benchmark Review within [NUMBER] days after the date of appointment of the Benchmarker. The plan shall include:
		1. [a proposed timetable for the Benchmark Review (including for delivery of the Benchmarking Report);]
		2. a description of the information that the Benchmarker requires each party to provide;
		3. a description of the benchmarking methodology to be used; and
		4. details of any organisations providing Equivalent Services which the Authority proposes, having consulted with the Supplier (and including any organisations providing Equivalent Services reasonably proposed by the Supplier), are included within the Comparison Sample. ]
	2. [In carrying out the benchmarking analysis, the Benchmarker shall have regard to the following matters when performing a comparative assessment of the Benchmarked Services:
		1. [the contractual and business environment under which the Equivalent Services are being provided;]
		2. any front-end investment and development costs;
		3. the Supplier's risk profile, including the financial, performance or liability risk (including any limitation or exclusion or limitation of the Supplier's liability under this agreement) associated with the provision of the Equivalent Services as a whole; and
		4. [any other factors reasonably identified by the Supplier which, if not taken into consideration, could unfairly cause the Supplier's pricing to appear non-competitive. ]
	3. [Each party shall give notice in writing to the Benchmarker and to the other party within [NUMBER] days after receiving the draft plan, advising whether it approves the draft plan or, if it does not approve the draft plan, suggesting amendments to that plan. Neither party may unreasonably withhold its approval of the draft plan and any suggested amendments shall be reasonable. ]
	4. [Where a party suggests amendments to the draft plan under paragraph 5.3, the Benchmarker shall, if it believes the amendments are reasonable, produce an amended draft plan. paragraph 5.2 shall apply to any amended draft plan. If the Benchmarker believes that the suggested amendments are not reasonable then the Benchmarker shall discuss the amendments with the parties to reach a resolution. If the parties are unable to agree a resolution within [NUMBER] days of the matter first being referred to each of them by the Benchmarker for discussion, then such matter shall be resolved in accordance with the Dispute Resolution Procedure. ]
	5. [Failure by a party to give notice under paragraph 5.3 shall be treated as approval of the draft plan by that party. ]
	6. [Once the plan is approved by both parties, the Benchmarker shall carry out the Benchmark Review in accordance with it. Each party shall, to the extent it is not precluded from doing so by confidentiality obligations owed to third parties, provide the information described in the plan, together with any additional information reasonably required by the Benchmarker.]
	7. [The Benchmarker shall share with the parties, in an even-handed manner, all data relating to the Benchmarking and the Benchmarking Report to the extent that it is lawfully able to do so.]
	8. [In conducting the Benchmark Review, the Benchmarker shall apply correction factors to the information to take account of reasons for difference in accordance with their professional judgement. Such normalisation information shall be available for approval by the parties before the production of the Benchmarking Report. ]
	9. [The Benchmarker shall perform the Benchmark Review in a fully transparent and open manner and shall promptly provide the Authority and the Supplier with full details of all data and methodologies employed at all stages of the Benchmark Review.]
5. [Benchmark report
	1. [The Benchmarker shall prepare a Benchmark Report setting out its findings. Those findings shall:
		1. [include a finding as to whether or not the Benchmarked Services as a whole are Good Value;]
		2. [include other findings regarding the quality and competitiveness or otherwise of the Services; and]
		3. [if the Benchmarked Services as a whole are not Good Value, specify the changes that would be required to the Services, and in particular to the Charges, that would be required to make the Benchmarked Services Good Value.]
	2. [If the Benchmark Report states that the Services, Charges or KPIs (or any part of them) that are benchmarked are not Good Value then paragraph 2.2 shall apply.]
6. Exit management plan
7. TUPE
8. Commercially sensitive information

[DETAILS OF ANY SUPPLIER INFORMATION TO BE CLASSIFIED AS COMMERCIALLY SENSITIVE]

1. Authority's Premises and Assets
2. [Insurance]

[INSERT DETAILS OF REQUIRED INSURANCE]

1. Data processing
2. Processing by the Supplier
	1. Scope
	2. Nature
	3. Purpose of processing
	4. Duration of processing
3. Types of Personal Data
4. Categories of Data Subject